

LOTUS BAKERIES GROUP

Interim Financial Reporting per 30 June 2016



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1. Consolidated key figures

| Income statement ⁽¹⁾ (in thousands of EUR) | 30/06/2016 | 30/06/2015 | Evol | ution % |
|--|------------|------------|------|---------|
| Turnover | 256,379 | 195,567 | + | 31.1 |
| Recurrent operating result (REBIT) ⁽²⁾ | 43,826 | 29,376 | + | 49.2 |
| Recurrent operating cash flow (REBITDA) ⁽³⁾ | 52,607 | 37,753 | + | 39.3 |
| Non-recurrent operating result | (436) | (1,091) | - | 60.0 |
| Operating result (EBIT) ⁽⁴⁾ | 43,390 | 28,285 | + | 53.4 |
| Financial result | (1,412) | 311 | | - |
| Profit for the year before taxes | 41,978 | 28,596 | + | 46.8 |
| Taxes | (11,137) | (7,035) | + | 58.3 |
| Net result | 30,841 | 21,561 | + | 43.0 |
| Non-controlling interests | 610 | 1 | | - |
| Equity holders of Lotus Bakeries | 30,231 | 21,560 | + | 40.2 |
| Total number of shares on 30 June ⁽⁵⁾ | 793,543 | 790,318 | + | 0.4 |
| Key figures per share (in EUR) | | | | |
| Recurrent operating result (REBIT) | 55.23 | 37.17 | + | 48.6 |
| Recurrent operating cash flow (REBITDA) ⁽³⁾ | 66.29 | 47.77 | + | 38.8 |
| Net result: Group share | 38.10 | 27.28 | + | 39.7 |
| Balance sheet (in thousands of EUR) | | | | |
| Balance sheet total | 556,099 | 366,873 | + | 51.6 |
| Equity | 219,505 | 211,811 | + | 3.6 |
| Investments ⁽⁶⁾ | 16,458 | 6,267 | + | 162.6 |
| Net financial debts ⁽⁷⁾ | 129,803 | 22,728 | + | 471.1 |

(1) Further information on the income statement and balance sheet can be found on the website: www.lotusbakeries.com

(2) REBIT is defined as the recurrent operating result, consisting of all the proceeds and costs relating to normal business.

(3) Recurrent operating cash flow is defined as recurrent operating result + depreciations + provisions and amounts written off + non-cash costs valuation option and warrant plan.

(4) EBIT is defined as recurrent operating result + non-recurrent operating result.

(5) Total number of shares on 30 June, excluding treasury shares.

(6) Investments in tangible and intangible fixed assets.

(7) Net financial debts are defined as interest bearing financial debts - investments - cash and cash equivalents - treasury shares.





2. Management explanation

2.1 Turnover

In the first half of 2016, the consolidated turnover of Lotus Bakeries Group grew by 31.1%, of which 14% internal growth, to EUR 256.4 million. This growth is almost entirely due to the continuing international growth of original caramelised biscuits ('Lotus Biscoff'), Lotus Biscoff spread and the contribution of Natural Foods. Natural Foods is defined as the category of healthy snacking, in which Lotus Bakeries is active with the Nākd, Trek, BEAR and Urban Fruit brands. Compared to last year, the turnover for Natural Foods has seen further organic growth of well over 25%.

Internationally, **Lotus original caramelised biscuits** are marketed under the brand name **Lotus Biscoff**, an abbreviation of 'Biscuit with coffee'. The consistently implemented strategy to internationalise Lotus Biscoff has proved highly successful, particularly in the United States, the Middle East and Europe. The US is now Lotus Bakeries' largest market for Lotus Biscoff, with an expected annual volume of almost one billion biscuits.

Lotus **Biscoff spread** has also grown very strongly in the home markets of Belgium, the Netherlands and France, and has experienced exponential growth in the Middle East, where Lotus Biscoff is a highly popular taste and where Lotus Biscoff spread is used in many ways, including: on bread, as a topping or in desserts.

As of last year, Lotus Bakeries also became an active player in natural and healthy snacking. Firstly, with the brands **Nākd** and Trek, offering 100% natural bars and snacks made from unprocessed cashew nuts and dates and secondly, with the brands **BEAR** and Urban Fruit. BEAR is the market leader in the UK for pure fruit snacks for children.

Nākd remains the strongest growing snack within healthy snacking in the UK and BEAR Yoyos are by far the most popular snack for children's lunchboxes.





In May, the first steps were taken towards further internationalisation through the launch of Nākd bars in

the Netherlands, which received very positive feedback from consumers and retailers. In the second half of this year, BEAR Yoyos will also be launched in the Netherlands. Preparations are well under way for launching both brands in Belgium.





2.2 Operating result

The recurrent operating result and recurrent operating cash flow increased by more than EUR 14 million compared with last year, to EUR 43.8 million (+49%) and EUR 52.6 million (+39%) respectively.

The increase in the operating result is due to strong growth in turnover for Lotus Biscoff, Lotus Biscoff spread and for Natural Foods.

The volume growth for Lotus Biscoff and Lotus Biscoff spread also means that the plant in Lembeke is operating at full capacity. In order to continue to support future growth, the construction of two new production lines and a third production hall at Lembeke was announced at the end of last year. These investments are progressing fully to plan. One production line went into service in July and the second will be operational in March 2017, together with the new production hall.

Investments in promotional activities at point of sale and marketing campaigns have been consistently pursued, along with building strong local management teams who implement Lotus Bakeries' strategy thoroughly and consistently.

The non-recurrent operating loss amounts to EUR 0.4 million and is mainly due to the amortisation of the Wieger Ketellapper brand and restructuring costs in South Korea. The acquired distribution partner is currently being reoriented towards an efficient sales and marketing organisation focusing on the expansion of Lotus Biscoff and the commercialisation of a few other brands.

The financial result of EUR -1.4 million is mainly made up of interest expenses amounting to EUR 1.1 million and negative exchange rate results.

The tax expense amounts to EUR 11.1 million or 26.5% of the profit before tax, which is in line with the tax percentage at the end of 2015.

The net result for the first half of the year is up by EUR 9.3 million (+43%) compared with 2015 and stands at EUR 30.8 million.

2.3 Investments

In the first half of 2016, the sum of EUR 16.5 million was invested, primarily in the expansion of production capacity.

The main investments took place in the Lotus Biscoff plant in Lembeke, representing an all-out investment for the future. In May, additional production capacity was put into use for Lotus Biscoff spread and in July, a new production line became operational for Lotus Biscoff.

In addition, preparations are also well under way for the installation of two new production lines at the waffle plant in Courcelles. These will be operational from the second half of the year.





2.4 Net financial debt

Thanks to the strong operating cash flow, the net financial debt decreased by EUR 34.1 million to EUR 129.8 million over the last six months, despite cash outflow for investments totalling EUR 15.8 million and the payment of the dividend for the 2015 financial year.

2.5 Conclusion

In the first half of 2016, Lotus Bakeries managed to generate an impressive turnover growth of over 31%, more than 14% of this from organic growth. Profitability grew even more strongly, with recurrent operating cash flow up by 39.3% to EUR 52.6 million and a net profit of EUR 30.8 million.

These impressive results are mainly due to the strong performance of Lotus Biscoff and Lotus Biscoff spread. Convinced of the further growth potential for Lotus Biscoff, the company is investing in additional production capacity, along with in-house sales and marketing teams and promotional and marketing campaigns based on a well proven strategy. A global network of commercial partners, together with a reinforced internal team, aim to introduce more and more new consumers and markets to Lotus Biscoff.

In 2015, the strategically important decision was made to invest in the category of healthy snacking. The Nākd & Trek and BEAR & Urban Fruit brands continue to experience very strong growth in their home market (the United Kingdom). The first steps have also been taken towards an international roll-out. Since launching these brands in totally new markets requires considerable investments in sales and marketing, the initial contribution to profit is low.

Both the Management and the Board of Directors of Lotus Bakeries are convinced that the right strategy and a good basis are in place for continuing, profitable, long-term growth.

CEO Jan Boone is delighted with the results and developments in the period under review: "The results for the first half of the year have exceeded even my own expectations. I'm especially proud that we continue to grow so strongly with our core product, the 'Lotus Biscoff biscuit', with which it all started for my grandfather over 80 years ago. We're already present in many countries with Lotus Biscoff, but I'm convinced that we can win over many more consumers around the world with our unique taste.

Growth like ours doesn't just happen overnight. Besides outstanding products, Lotus Bakeries has a passionate team of employees who give their best every day. Together, the quality of our products and our people are the key to sustainable growth and success."





3. Consolidated financial statements

3.1 Consolidated income statement

| in thousands of EUR | Jan-June 2016 | Jan-June 2015 |
|--|---------------|-------------------|
| | | |
| Turnover | 256,379 | 195,567 |
| Raw materials, consumables and goods for resale | (84,011) | (55 <i>,</i> 686) |
| Services and other goods | (67,244) | (57,393) |
| Employee benefit expense | (50,811) | (43,223) |
| Depreciation and amortization on intangible and tangible assets | (7,160) | (7,466) |
| Impairment on inventories, contracts in progress and trade debtors | (1,221) | (716) |
| Other operating charges | (3,231) | (2,464) |
| Other operating income | 1,125 | 757 |
| Recurrent operating result (REBIT) ⁽¹⁾ | 43,826 | 29,376 |
| Non-recurrent operating result | (436) | (1,091) |
| Operating result (EBIT) ⁽²⁾ | 43,390 | 28,285 |
| Financial result | (1,412) | 311 |
| Profit for the year before taxes | 41,978 | 28,596 |
| Taxes | (11,137) | (7,035) |
| Result after taxes | 30,841 | 21,561 |
| NET RESULT | 30,841 | 21,561 |
| attributable to: | | |
| Non-controlling interests | 610 | 1 |
| Equity holders of Lotus Bakeries | 30,231 | 21,560 |
| Other comprehensive income: | | |
| Items that may be subsequently reclassified to profit and loss | (19,230) | (462) |
| Currency translation differences | (16,523) | (479) |
| Gain/(Loss) on cash flow hedges, net of tax | (2,707) | 17 |
| Total comprehensive income | 11,611 | 21,099 |
| attributable to: | | |
| Non-controlling interests | (1,735) | 1 |
| Equity holders of Lotus Bakeries | 13,346 | 21,098 |





| in thousands of EUR | Jan-June 2016 | Jan-June 2015 |
|--|---------------|---------------|
| Earnings per share | | |
| Weighted average number of shares | 791,974 | 787,183 |
| Basic earnings per share (EUR) - attributable to: | , | , |
| Non-controlling interests | 0.77 | - |
| Equity holders of Lotus Bakeries | 38.17 | 27.39 |
| Weighted average number of shares after effect of dilution | 804,162 | 800,839 |
| Diluted earnings per share (EUR) - attributable to: | | |
| Non-controlling interests | 0.76 | - |
| Equity holders of Lotus Bakeries | 37.59 | 26.92 |
| Total number of shares ⁽³⁾ | 812,313 | 811,463 |
| Earnings per share (EUR) - attributable to: | | |
| Non-controlling interests | 0.75 | - |
| Equity holders of Lotus Bakeries | 37.22 | 26.57 |
| (1) REBIT is defined as the recurrent operating result consisting of all the n | | |

(1) REBIT is defined as the recurrent operating result, consisting of all the proceeds and costs relating to normal business.
(2) EBIT is defined as recurrent operating result + non-recurrent operating result.

(3) Total number of shares including treasury shares.





3.2 Consolidated balance sheet

| in thousands of EUR | 30/06/2016 | 31/12/201 |
|---|-------------------|-----------------|
| ASSETS | | |
| Non current assets | 428,746 | 442,88 |
| Property, plant and equipment | 148,224 | 139,37 |
| Goodwill | 147,359 | 93,22 |
| Intangible assets | 128,203 | 107,90 |
| Investment in other companies | 13 | 96,24 |
| Deferred tax assets | 4,513 | 5,88 |
| Other non current assets | 434 | 24 |
| Current assets | 127,353 | 128,33 |
| Inventories | 32,024 | 35,65 |
| Trade receivables | 59,196 | 56,14 |
| VAT receivables | 4,850 | 4,86 |
| Income tax receivables | 717 | 93 |
| Other amounts receivable | 6,589 | 10,50 |
| Derivative financial instruments | 26 | - / |
| Cash and cash equivalents | 21,992 | 18,54 |
| Deferred charges and accrued income | 1,959 | 1,67 |
| TOTAL ASSETS | 556,099 | 571,22 |
| EQUITY AND LIABILITIES | | |
| Equity | 219,505 | 217,52 |
| Share Capital | 15,478 | 15,36 |
| Retained earnings | 236,607 | 219,10 |
| Treasury shares | (12,471) | (13,67 |
| Other reserves | (20,134) | (3,24 |
| Non-controlling interests | 25 | (2) |
| Non-current liabilities | 196,539 | 169,24 |
| Interest-bearing loans and borrowings | 120,000 | 97,00 |
| Deferred tax liabilities | 46,910 | 44,60 |
| Net employee defined benefit liabilities | 3,313 | 3,22 |
| Provisions | 1,086 | 72 |
| Derivative financial instruments | 4,971 | 86 |
| Other non-current liabilities | 20,259 | 22,82 |
| Current liabilities | 140,055 | 184,4 |
| Interest-bearing loans and borrowings | 44,266 | 99,08 |
| Net employee defined benefit liabilities | 32 | 33,00 |
| Provisions | 401 | 52 |
| Trade payables | 59,242 | 42,49 |
| Employee benefit expenses and social security | 16,517 | 18,33 |
| VAT payables | 355 | 1,01 |
| Tax payables | 12,743 | 10,86 |
| Derivative financial instruments | 6 | 10,00 |
| Other current liabilities | 2,942 | 9,07 |
| Accrued charges and deferred income | 3,551 | 3,02 |
| TOTAL EQUITY AND LIABILITIES | 556,099 | 571,22 |
| | | a a second allo |
| | Course Browners | |
| | PEIMEMBURG ANNASS | |



3.3 Consolidated cash flow statement

| in thousands of EUR | Jan-June 2016 | Jan-June 2015 |
|---|---------------|---------------|
| | | |
| Operating activities | | |
| Net result (Group) | 30,231 | 21,560 |
| Depreciation and amortization of (in)tangible assets | 7,435 | 7,697 |
| Net valuation allowances current assets | 1,251 | 716 |
| Provisions | 241 | (60) |
| Fair value adjustment of goodwill and contingent considerations | (90) | - |
| Capital loss on disposal of fixed assets | 82 | 35 |
| Financial result | 1,412 | (311) |
| Taxes | 11,137 | 7,035 |
| Employee share-based compensation expense | 231 | 220 |
| Non-controlling interests | 610 | 1 |
| Gross cash provided by operating activities | 52,540 | 36,893 |
| Decrease/(Increase) in inventories | 4,952 | (2,334) |
| Decrease/(Increase) in trade accounts receivable | (1,813) | (2,488) |
| Decrease/(Increase) in other assets | 4,291 | (209) |
| Increase/(Decrease) in trade accounts payable | 14,439 | 7,821 |
| Increase/(Decrease) in other liabilities | (5,197) | (3,731) |
| Change in operating working capital | 16,672 | (941) |
| | | |
| Income tax paid | (7,314) | (5,534) |
| Interest paid | (1,074) | (279) |
| Other financial income and charges received/(paid) | (518) | (229) |
| Net cash provided by operating activities | 60,306 | 29,910 |
| Investing activities | | |
| (In)tangible assets - acquisitions | (15,834) | (7,017) |
| (In)tangible assets - other changes | 8 | 1,087 |
| Acquisition of subsidiaries | 3,894 | (11,941) |
| Financial assets - other changes | 5 | 5 |
| Net cash used in investing activities | (11,927) | (17,866) |





| in thousands of EUR | Jan-June 2016 | Jan-June 2015 |
|---|---------------|---------------|
| Net cash flow before financing activities | 48,379 | 12,044 |
| Financing activities | | |
| Dividends paid | (11,613) | (9,874) |
| Treasury shares | 1,600 | (2,171) |
| Proceeds of capital increase | 111 | 2,079 |
| Proceeds / (Reimbursement) of long-term borrowings | 23,000 | 39,651 |
| Proceeds / (Reimbursement) of short-term borrowings | (56,673) | (46,131) |
| Proceeds / (Reimbursement) of long-term receivables | (201) | 848 |
| Cash flow from financing activities | (43,776) | (15,598) |
| Net change in cash and cash equivalents | 4,603 | (3,554) |
| Cash and cash equivalents on January 1 | 18,547 | 11,855 |
| Effect of exchange rate fluctuations | (1,158) | 183 |
| Cash and cash equivalents on June 30 | 21,992 | 8,484 |
| Net change in cash and cash equivalents | 4,603 | (3,554) |





| | lssued capital | Share premium | Share Capital | Retained earnings | Treasury shares | Translation differences | Remeasurement gains/(losses) on defined benefit plans | Cash flow hedge reserves | Other reserves | Equity - part of the Group | Non- controlling interests | Total Equity |
|---|-------------------|------------------|------------------|----------------------|--------------------|----------------------------|--|--------------------------------|-------------------|----------------------------------|----------------------------------|-----------------|
| EQUITY as on 1 January 2015 | 3,534 | 9,656 | 13,190 | 196,147 | (9,419) | 811 | (155) | - | 656 | 200,574 | 55 | 200,629 |
| Net result of the Financial Year | | - | | 21,560 | | - | 1 | - | | 21,560 | 1 | 21,561 |
| Currency translation differences | | - | | - | | (479) | 1 | - | (479) | (42) | - | (479) |
| Cash flow hedge reserves | | - | | - | | - | | 26 | 26 | 26 | - | 26 |
| Taxes on items taken directly to or transferred from equity | - | - | | - | | - | | (6) | (6) | (6) | - | (6) |
| Net income/(expense) for the period recognised directly in equity | • | - | | - | | (479) | | 17 | (462) | (462) | - | (462) |
| Total comprehensive income/(expense) for the period | • | - | • | 21,560 | • | (479) | • | 11 | (462) | 21,098 | 1 | 21,099 |
| Dividend to shareholders | | - | | (10,293) | | - | 1 | - | | (10,293) | - | (10,293) |
| Increase in capital | 37 | 2,042 | 2,079 | - | | - | | - | | 2,079 | - | 2,079 |
| Acquisition/sale own shares | - | - | | - | (2,266) | - | - | - | | (2,266) | - | (2,266) |
| Employee share-based compensation expense | | - | | 220 | | - | | - | | 220 | - | 220 |
| Other | | - | | 343 | | - | | - | | 343 | - | 343 |
| EQUITY as on 30 June 2015 | 3,571 | 11,698 | 15,269 | 207,977 | (11,685) | 332 | (155) | 17 | 194 | 211,755 | 56 | 211,811 |
| | | | | | | | | | | | | |

| 3.4 Consolidated statement of changes in equi |
|---|
|---|

| issued Share Retained Transiation 6 capital premium Capital earnings shares differences 6 3,573 11,794 15,367 219,109 (13,677) (3,014) Near 3,573 11,794 15,367 219,109 (13,677) (3,014) Near 3,573 11,794 15,367 219,109 (13,677) (3,014) Near 3,573 11,794 21,794 219,109 (14,178) (14,178) Near 0 0 0 0 0 0 0 14,178) Setty to ritansferred from equity 0 | Issued Share Share Retained Treasury Translation Ason1January2016 a,1,794 13,767 3,573 11,794 15,367 219,109 (13,677) [3,014] Subtlofte Financial Year 3,573 11,794 15,367 219,109 (13,677) [3,014] Subtlofte Financial Year 3,573 11,794 15,367 219,109 (13,677) [3,014] Subtlofte Financial Year 3,573 11,794 15,367 219,109 (13,677) [3,014] Subtlofte Financial Year - - - 30,231 - - - Funcytranslation differences - - - - 30,231 - | Remeasurement Cash flow Other Equity-part Non- Bains/(losses)on hedge reserves the Group interests Equity After Carl Non- defined benefit reserves the Group interests Equity After | 339 (574) (3,249) 217,550 (25) 217,525 | 30,231 610 30,841 | (14,178) (14,178) (2,345) (16,523) | - (4,101) (4,101) (4,101) - (4,101) | - 1,394 1,394 1,394 - 1,394 - | - (2,707) (16,885) (16,885) (2,345) (19,230) | - (2,707) (16,885) 13,346 (1,735) 11,611 | (11,535) (300) (11,835) | 111 - 111 | 1,206 - 1,206 | 231 - 231 | (2,085) 2,085 - | 656 - 656 | 330 (3.281) (20.134) 219.480 25 219.505 |
|---|--|---|--|----------------------------------|------------------------------------|-------------------------------------|---|---|--|--------------------------|---------------------|-----------------------------|---|---|-----------|---|
| Issued capitalShare premiumShare capitalShare settingsShare settingsShare straingsTeasury | Issued Issued Share Share Retained Teasury ROUTY as on 1 inwary 2016 3,573 11,794 15,367 219,109 (13,677) Net result of the Financial Year 3,573 11,794 15,367 219,109 (13,677) Net result of the Financial Year 3,573 11,794 15,367 219,109 (13,677) Net result of the Financial Year 0 3,573 11,794 15,367 219,109 (13,677) Net result of the Financial Year 0 3,573 11,794 15,367 219,109 (13,677) Currency translation differences 0 0 3,573 11,794 15,367 219,109 (13,677) Cash flow hedge reserves 0 0 0 0 0 0 0 Taxes on items taken directly to ortansferred from equity 0 0 0 0 0 0 Net income/(expense) for the period 0 0 0 0 0 0 0 Net income/(expense) for the period 0 0 0 0 0 0 0 Increase in capital 10 10 111 0 111 0 0 Increase in capital <t< td=""><td></td><td>(3,014)</td><td>,</td><td>(14,178)</td><td></td><td>1</td><td>(14,178)</td><td>(14,178)</td><td>,</td><td>1</td><td>1</td><td>,</td><td>,</td><td>,</td><td>(17 192)</td></t<> | | (3,014) | , | (14,178) | | 1 | (14,178) | (14,178) | , | 1 | 1 | , | , | , | (17 192) |
| Issued Share Share Retain vason1January2016 3,573 11,794 15,367 219, seut of the Financial Vear 3,573 11,794 15,367 219, seut of the Financial Vear 3,573 11,794 15,367 219, rency translation differences 3,573 11,794 15,367 219, rency translation differences 30, 30, 30, ency translation differences 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly to or transferred from equity 50 items taken directly taken dit | EQUITY as on 1 January 2016 Issued Share Share Retain Capital capital premium Capital earnin Return of the Financial Year 3,573 11,794 15,367 219, Net result of the Financial Year 3,573 11,794 15,367 219, Net result of the Financial Year - - - - 30, Currency translation differences - - - - - 30, Cash flow hedge reserves - - - - - - - - 30, Taxes on items taken directly to ortransferred from equity - <td></td> <td>(13,677)</td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td>1,206</td> <td></td> <td></td> <td></td> <td>(12 471)</td> | | (13,677) | | • | | | | • | | | 1,206 | | | | (12 471) |
| Y as on 1 January 2016 Issued Share Share Capital premium Y as on 1 January 2016 3,573 11,794 Capital Premium Suth of the Financial Year 3,573 11,794 Capital Capital In Now hedge reserves 3,573 11,794 Capital Capital In Now hedge reserves 3,573 11,794 Capital Capital In Now hedge reserves 0,00 0,00 Capital Capital In Completers 0,00 0,00 Capital Capital | EQUITY as on 1 January 2016 Issued Share Share EQUITY as on 1 January 2016 3,573 11,794 15, Net result of the Financial Year 3,573 11,794 15, Net result of the Financial Year 3,573 11,794 15, Currency translation differences 3,573 11,794 15, Currency translation differences - - - - Cash flow hedge reserves - - - - - Taxes on items taken directly to or transferred from equity - - - - - Net income/(expense) for the period Net income/(expense) for the period - - - - - Increase in capital Increase in capital - - - - - - Increase in capital - - - - - - - - Acquisition/sale own shares - - - - - - - - Impact written put options on Non-controlling interests - - - - - - - - | Retained earnings | 219,109 | 30,231 | • | • | | • | 30,231 | (11,535) | | | 231 | (2,085) | 656 | 236.607 |
| Y as on 1 January 2016 Issued Sha Y as on 1 January 2016 3,573 11, sult of the Financial Year 3,573 11, rency translation differences 3,573 11, rency translation differences - - so on terms taken directly to or transferred from equity - - come/lexpense) for the period - - come/lexpense) for the period - - of to Shareholders - - - renc All shareholders - - - renc All shareholders - - - rent options on Non-controlling interests - - - vacan30 line 2016 - - - - | EQUITY as on 1 January 2016 Issued Sha EQUITY as on 1 January 2016 3,573 11, Net result of the Financial Year 3,573 11, Net result of the Financial Year 3,573 11, Currency translation differences 3,573 11, Currency translation differences - - - Cash flow hedge reserves - - - - Taxes on items taken directly to ortransferred from equity - - - - - Net income/(expense) for the period East of the period - | Share Capital | 15,367 | • | • | • | | • | • | | 111 | | | • | | 15.478 |
| r as on 1 January 2016 ead sult of the Financial Year ency translation differences in flow hedge reserves in flow hedge reserves se on items taken directly to or transferred from equity come/(expense) for the period on the period directly in equity comprehensive income/(expense) for the period info shareholders info shareholders is ein capital se in capital se in capital se in capital se in capital twitten put options on Non-controlling interests twitten put options on Non-controlling interests | EQUITY as on 1 January 2016 a,57 EQUITY as on 1 January 2016 a,57 Net result of the Financial Year a,57 Net result of the Financial Year a,57 Currency translation differences a,57 Cash flow hedge reserves a,57 Taxes on items taken directly to ortransferred from equity b Net income/(expense) for the period b Dividend to shareholders b Increase in capital Acquisition/sale own shares Increase in capital Acquisition/sale own shares Employee share-based compensation expense b Magnistion/sale own shares b Impact written put options on Non-controlling interests b | Share premium | 11,794 | • | • | • | | • | • | | 109 | | | • | | 11.903 |
| EQUITY as on 1 January 2016 Net result of the Financial Year Currency translation differences Cash flow hedge reserves Taxes on items taken directly to or transferred from equity Net income/(expense) for the period of the period directly in equity Total comprehensive income/(expense) for the period Dividend to shareholders Increase in capital Acquisition/sale own shares Employee share based compensation expense Impact written put options on Non-controlling interests Other | | Issued capital | 3,573 | | • | 1 | | | • | ' | 2 | ' | ' | | ' | 3.575 |
| | The Breef Marine | | EQUITY as on 1 January 2016 | Net result of the Financial Year | Currency translation differences | Cash flow hedge reserves | Taxes on items taken directly to or transferred from equity | Net income/(expense) for the period recognised directly in equity | Total comprehensive income/(expense)for the period | Dividend to shareholders | Increase in capital | Acquisition/sale own shares | Employee share-based compensation expense | Impact written put options on Non-controlling interests | Other | EQUITY as on 30 lune 2016 |

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4. Condensed clarification on the half-year financial statements

4.1 Declaration of conformity

These consolidated half-year financial statements have been prepared in accordance with the International Financial Accounting Standards (IFRS), as approved by the European Commission, and with IAS 34. These half-year financial statements also meet the requirements imposed by the Royal Decree of 14 November 2007. The accounting principles applied in this report are the same as those used in the previous financial year, with the exception of:

- Annual improvements to IFRS standards (2010-2012 cycle and 2012-2014 cycle);
- Amendments to IAS 1 'Presentation of Financial Statements'; and
- Amendment to IAS 19 'Employee benefits'.

The implementation of these revised guidelines had no material impact on the Group's condensed financial statements. Lotus Bakeries did not implement in advance any new IASB guidelines that were published but not yet effective after balance sheet date.





4.2 Segment information by geographical zone

For the purpose of sales, production and internal reporting, the Group is classified according to geographical regions.

- The regions presented in the segment reporting, which are based on the internal reporting system are composed as follows:
- Belgium: sales by Sales Office Belgium and intra-group sales by factories in Belgium
- France: sales by sales Office France and intra-group sales by factories in France
- The Netherlands: sales by Sales Office Netherlands and intra-group sales by factories in the Netherlands
- UK: sales by Sales Office United Kingdom and sales Natural Balance Foods and Urban Fresh Foods

- Other: sales from Belgium to countries without own Sales Offices and by own Sales Offices in Germany/Austria, Switzerland,

the Czech Republic/Slovakia, North America, Spain, China, South Korea, Sweden and Finland plus production in Sweden.

Sales between the various segments are carried out at arms length.

| YEAR ENDED 30 JUNE 2016 | | | CONTINUIN | G OPERATI | ONS | | |
|----------------------------------|---------|--------|-------------|-----------|----------------------|--|----------|
| IN THOUSANDS OF EUR | BELGIUM | FRANCE | NETHERLANDS | U.K. | OTHER ⁽¹⁾ | ELIMINATIONS + CORPORATE COMPANIES | TOTAL |
| TURNOVER | | | | | | | |
| Sales to external customers | 70,158 | 34,172 | 45,725 | 48,383 | 57,941 | - | 256,379 |
| Inter-segment sales | 48,718 | 5,970 | 632 | 948 | 223 | (56,491) | - |
| Total turnover | 118,876 | 40,142 | 46,357 | 49,331 | 58,164 | (56,491) | 256,379 |
| RESULTS | | | | | | | |
| Segment result REBIT | 15,242 | (109) | 9,555 | 7,056 | 7,439 | 4,643 | 43,826 |
| Non-recurrent operating result | - | 19 | (231) | (13) | (211) | - | (436) |
| Segment result EBIT | 15,242 | (90) | 9,324 | 7,043 | 7,228 | 4,643 | 43,390 |
| Financial result | | | | | | | (1,412) |
| Profit for the year before taxes | | | | | | | 41,978 |
| Taxes | | | | | | | (11,137) |
| Result after taxes | | | | | | | 30,841 |
| ASSETS AND LIABILITIES | | | | | | | |
| Non-current assets | 111,047 | 6,723 | 104,187 | 146,295 | 37,554 | 18,426 | 428,746 |
| Segment assets | 111,047 | 6,723 | 104,187 | 146,295 | 37,554 | 18,426 | 424,232 |
| Unallocated assets: | | | | | | | 4,514 |
| Deferred tax assets | | | | | | | 4,513 |
| Financial receivables | | | | | | | 1 |
| Current assets | 29,157 | 13,046 | 13,139 | 22,431 | 16,521 | 5,500 | 127,353 |
| Segment assets | 29,157 | 13,046 | 13,139 | 22,431 | 16,521 | 5,500 | 99,794 |
| Unallocated assets: | | | | | | | 27,559 |
| VAT receivables | | | | | | | 4,850 |
| Income tax receivables | | | | | | | 717 |
| Cash and cash equivalents | | | | | | | 21,992 |
| Total assets | | | | | | | 556,099 |
| Non-current liabilities | 1,825 | 711 | 485 | - | 921 | 5,428 | 196,539 |
| Segment liabilities | 1,825 | 711 | 485 | - | 921 | 5,428 | 9,370 |
| Unallocated liabilities: | | | | | | | 187,169 |
| Deferred tax liabilities | | | | | | | 46,910 |
| Financial liabilities | | | | | | | 120,000 |
| Other non-current liabilities | | | | | | | 20,259 |
| Current liabilities | 27,539 | 10,584 | 5,091 | 15,860 | 15,554 | 8,063 | 140,055 |
| Segment liabilities | 27,539 | 10,584 | 5,091 | 15,860 | 15,554 | 8,063 | 82,691 |
| Unallocated liabilities: | | | | | | | 57,364 |
| VAT payables | | | | | | | 355 |
| Tax payables | | | | | | | 12,743 |
| Financial liabilities | | | | | | | 44,266 |
| Total liabilities | | | | | | | 336,594 |





| YEAR ENDED 30 JUNE 2016 | | | CONTINUING | OPERATI | ONS | | |
|--|---------|--------|-------------|---------|----------------------|--|--------|
| IN THOUSANDS OF EUR | BELGIUM | FRANCE | NETHERLANDS | U.K. | OTHER ⁽¹⁾ | ELIMINATIONS + CORPORATE COMPANIES | TOTAL |
| OTHER SEGMENT INFORMATION | | | | | | | |
| Capital expenditure: | | | | | | | |
| Tangible fixed assets | 13,945 | 621 | 580 | 77 | 667 | 163 | 16,053 |
| Intangible fixed assets | - | - | 5 | - | - | 400 | 405 |
| Depreciation and amortization of (in)tangible | | | | | | | |
| assets | 3,906 | 583 | 1,480 | 63 | 357 | 771 | 7,160 |
| Impairment on inventories, contracts in progress | | | | | | | |
| and trade debtors | 543 | 176 | 109 | 68 | 322 | 3 | 1,221 |
| Fair value adjustment of goodwill and contingent considerations | - | - | _ | - | (90) | - | (90) |

(1) 'Other' segment: there are no geographical regions representing more than 10% of total sales.





For the purpose of sales, production and internal reporting, the Group is organized according to geographical regions.

The regions presented in the segment reporting, which are based on the internal reporting system are composed as follows:

- Belgium: sales by Sales Office Belgium and intra-group sales by factories in Belgium
- France: sales by sales Office France and intra-group sales by factories in France
- The Netherlands: sales by Sales Office Netherlands and intra-group sales by factories in the Netherlands
- U.K.: sales by Sales Office United Kingdom
- Other: sales from Belgium to countries without own Sales Offices (such as South Korea (up to March 2015), Japan, etc.) and by own Sales Offices in Germany/Austria, Switzerland, the Czech Republic/Slovakia, North America and Chile, Spain, China, South-Korea (from April 2015) and Sweden and Finland plus production in Sweden.

Sales between the various segments are carried out at arms length.

| YEAR ENDED 30 JUNE 2015 (*) | | | CONTINU | ING OPERAT | IONS | | |
|----------------------------------|---------|--------|-------------|---------------------------------------|----------------------|--|---------|
| IN THOUSANDS OF EUR | BELGIUM | FRANCE | NETHERLANDS | U.K. | OTHER ⁽¹⁾ | ELIMINATIONS + CORPORATE COMPANIES | TOTAL |
| TURNOVER | | | | | | | |
| Sales to external customers | 63,470 | 32,860 | 44,948 | 10,083 | 44,206 | - | 195,567 |
| Inter-segment sales | 38,862 | 6,509 | 740 | - | 1,105 | (47,216) | - |
| Total turnover | 102,332 | 39,369 | 45,688 | 10,083 | 45,311 | (47,216) | 195,567 |
| RESULTS | | | | | | | |
| Segment result REBIT | 10,503 | 257 | 8,838 | 1,969 | 2,443 | 5,366 | 29,376 |
| Non-recurrent operating result | (367) | - | (231) | - | 20 | (513) | (1,091) |
| Segment result EBIT | 10,136 | 257 | 8,607 | 1,969 | 2,463 | 4,853 | 28,285 |
| Financial result | | | | , | | , | 311 |
| Profit for the year before taxes | | | | | | | 28,596 |
| Taxes | | | | | | | (7,035) |
| Result after taxes | | | | | | | 21,561 |
| ASSETS AND LIABILITIES | | | | | | | |
| Non-current assets | 98,727 | 6,589 | 105,451 | 11 | 44,296 | 18,640 | 279,600 |
| Segment assets | 98,727 | 6,589 | 105,451 | 11 | 44,296 | · · · · · · · · · · · · · · · · · · · | |
| Unallocated assets: | ······ | | | •••••• | ····· | ······ | 5,886 |
| Deferred tax assets | | | | •••••• | | | 5,804 |
| Financial receivables | | | | | | | . 82 |
| Current assets | 29,111 | 10,693 | 11,629 | 4,160 | 20,603 | 2,062 | 91,208 |
| Segment assets | 29,111 | 10,693 | 11,629 | 4,160 | 20,603 | 2,062 | 78,258 |
| Unallocated assets: | ······ | ······ | | · · · · · · · · · · · · · · · · · · · | ····· | | 12,950 |
| VAT receivables | | | | | | | 3,856 |
| Income tax receivables | | | | | | | 604 |
| Financial receivables | | | | • | | | 6 |
| Cash and cash equivalents | | | | | | | 8,484 |
| Total assets | | | | | | | 370,808 |
| Non-current liabilities | 1,514 | 721 | 1,034 | | 442 | 505 | 80,904 |
| Segment liabilities | 1,514 | 721 | 1,034 | - | 442 | 505 | 4,216 |
| Unallocated liabilities: | 1,514 | ,21 | 1,034 | _ | 442 | 505 | 76,688 |
| Deferred tax liabilities | | | | | | | 36,608 |
| Financial liabilities | | | | | | | 40,080 |
| Current liabilities | 23,682 | 7,815 | 5,473 | 1,122 | 22,193 | 7,049 | 78,093 |
| Segment liabilities | 23,682 | 7,815 | 5,473 | 1,122 | 22,193 | 7,049 | 67,334 |
| Unallocated liabilities: | 20,002 | .,010 | | _, | ,, | | 10,759 |
| VAT payables | | | | | | | 304 |
| Tax payables | | | | | | | 7,558 |
| Financial liabilities | | | | | | | 2,897 |
| Total liabilities | | | | | | | 158,997 |





| YEAR ENDED 30 JUNE 2015 (*) | CONTINUING OPERATIONS | | | | | | |
|--|-----------------------|--------|-------------|------|----------------------|--|-------|
| IN THOUSANDS OF EUR | BELGIUM | FRANCE | NETHERLANDS | U.K. | OTHER ⁽¹⁾ | ELIMINATIONS + CORPORATE COMPANIES | TOTAL |
| OTHER SEGMENT INFORMATION | | | | | | | |
| Capital expenditure: | | | | | | | |
| Tangible fixed assets | 2,539 | - 58 | 1,258 | | - 117 | 2,077 | 6,049 |
| Intangible fixed assets | - | - | 67 | | - | - 151 | 218 |
| Depreciation and amortization of (in)tangible assets | 4,252 | 610 | 1,486 | | - 517 | ' 601 | 7,466 |
| Impairment on inventories, contracts in progress | | - | | | | | |
| and trade debtors | 506 | 55 | 144 | | - 9 |) 2 | 716 |

(*) In March 2015, Lotus Bakeries acquired 100% of the shares of Lotus Korea Co., Ltd ('Lotus Korea'), a leading distributor of biscuits and chocolate in South Korea. At 30 June 2015, the fair value of the acquired assets and liabilities was determined in order to calculate provisionally the goodwill arising from this acquisition. This analysis has been finetuned in the second half of 2015, leading to adjusted fair values of the acquired assets and liabilities.

(1) 'Other' segment: there are no geographical regions representing more than 10% of total sales.





4.3 Treasury shares

On 31 December 2015, Lotus Bakeries owned 22,005 out of the 811,863 total issued shares. On 30 June 2016, Lotus Bakeries owned 18,770 out of the 812,313 total issued shares. Such treasury shares, which have been purchased under the option plans program for senior staff members and group management, have been deducted from equity.

4.4 Dividends

On 23 May 2016, EUR 11,534,845 of gross dividends in respect of the financial year 2015 became payable.

On 18 May 2015, EUR 10,293,187 of gross dividends in respect of the financial year 2014 became payable.

4.5 Loan / Derivatives

Thanks to the strong operating cash flow, the net financial debt decreased by EUR 34.1 million to EUR 129.8 million over the last six months, despite cash outflow for investments totalling EUR 15.8 million and the payment of the dividend for the 2015 financial year.

In the first half of 2016, Lotus Bakeries refinanced its current interest-bearing liabilities with bank loans worth EUR 23 million, comprising EUR 5 million over a period of 5 years (fixed rate) and EUR 18 million over a period of 7 years (variable rate). At the same time, Lotus Bakeries entered into seven-year interest rate swap agreements (variable for fixed) to hedge cash flow fluctuations caused by interest rate changes. The maturity dates and face value of the interest rate swap agreements ('hedging instrument') correspond to those of the underlying debt ('hedged position') and the transaction complies with the conditions applying to hedge accounting (cfr. IAS 39). The Group identified and documented the transaction as a 'cash flow hedge' and recognized it as such in the accounts from the date of issue.

4.6 Commitments to acquire tangible fixed assets

On 30 June 2016, the Group had obligations up to kEUR 10,375 (kEUR 14,425 as of 31 December 2015) as a result of commitments to the purchase of tangible fixed assets. The main commitments relate to the expansion of capacity at the Lembeke and Courcelles plants, with two extra production lines to be installed at each of these plants.





4.7 Purchase Price Allocation Urban Fresh Foods Ltd

In December 2015, Lotus Bakeries acquired 100% of the shares of Urban Fresh Foods Ltd, famous for the BEAR and Urban Fruit brands. The BEAR brand is the market leader in the UK for fun and healthy pure fruit snacks for children. Under the Urban Fruit brand, the company offers a range of 100% fruit snacks aimed at young adults. The total purchase price was EUR 97.3 million.

The results of Urban Fresh Foods Ltd are included in the consolidation as from 1 January 2016. As of 30 June 2016, the fair value of the acquired assets and liabilities was determined in order to calculate provisionally the goodwill arising from this acquisition. Within twelve months of the date of acquisition, the final value of the acquired assets and liabilities will be determined and the necessary additional adjustments to the fair value will be made.

| In thousands of EUR | Provisional Fair Value | | |
|---------------------------------------|---------------------------|--|--|
| Purchase Price | 97,274 | | |
| | | | |
| Intangible assets | 27,814 | | |
| Stocks | 3,531 | | |
| Trade and other receivables | 3,412 | | |
| Cash and cash equivalents | 3,894 | | |
| Deferred tax liabilities | (5,104) | | |
| Interest-bearing loans and borrowings | (2,520) | | |
| Trade and other payables | (2,923) | | |
| Other liabilities | (3,203) | | |
| TOTAL NET ASSETS | 24,901 | | |
| | | | |
| GOODWILL | 72.373 | | |

The purchase price of Urban Fresh Foods Ltd. is composed as follows:

The goodwill arising from the acquisition amounts to EUR 72.4 million and is explained by several components. In the past, Lotus Bakeries' main focus was on the traditional biscuits category, in which we continue to grow strongly and where there remains a great deal of potential for our products and brands internationally. However, there is a growing global demand for healthy and tasty alternatives. As a Group, Lotus Bakeries wants to be able to offer high-quality, tasty products to all consumers, in the form of more traditional biscuits and bakery products as well as healthy snacks. With this acquisition - together with the acquisition of Natural Balance Foods Ltd in August 2015 - Lotus Bakeries becomes 'Category Captain' in the healthy snacking category in the United Kingdom and this enables us to offer healthy and tasty alternatives to all consumers, with the right product for each age group. In addition, Urban Fresh Foods Ltd is a profitable business, with sufficient scale, and with a qualified development and sales team which allow Lotus Bakeries to grow further in this interesting market.





The combined activities of Natural Balance Foods and Urban Fresh Foods represent the lowest level (cash generating unit) within the Group at which the goodwill is monitored for internal management purposes.

The fair value of the assets and liabilities acquired in the above transaction is determined on a provisional basis. Any adjustment to the provisional amounts will be recorded within twelve months of acquisition date.

4.8 Lotus Korea

In March 2015, Lotus Bakeries acquired 100% of the shares of Lotus Korea Co., Ltd ('Lotus Korea'), a leading distributor of biscuits and chocolate in South Korea. The total purchase price was partly conditional on the continuation of certain distribution agreements. The strategical choice of Lotus Bakeries to focus on Lotus Biscoff and a limited number of other brands, together with other circumstances, has led to the discontinuation of these agreements. Consequently, the related contingent liability is no longer due. Following this change, the goodwill has been reduced. The impact of the reversal of the contingent liability and the fair value adjustment of the goodwill cancel each other substantially and are included in the non-recurrent operating result.

5. Risks and uncertainties

There are no material changes related to the risks and uncertainties for the Group as explained in the 'Report of the Board of Directors' of the 2015 annual report.

The information on risks and uncertainties has been listed in the annual report of 2015 (chapter 4 - Report of the Board of Directors).

6. Transactions with related parties

The related party transactions with shareholders and parties related to the shareholders have not substantially changed in nature and impact compared to the year ended 31 December 2015 and hence no updated information is included in this interim reporting.

The remuneration of the members of the Board of Directors and key management is determined on an annual basis, for which reason no further details are included in this interim report.





7. Auditor's report



To the board of directors LOTUS BAKERIES NV Gentstraat 1 B- 9971 LEMBEKE

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STATUTORY AUDITOR'S REPORT ON REVIEW OF CONSOLIDATED CONDENSED FINANCIAL INFORMATION FOR THE PERIOD ENDED 30 JUNE 2016

Introduction

We have reviewed the accompanying consolidated condensed balance sheet of Lotus Bakeries NV and its subsidiaries as of 30 June 2016 and the related consolidated condensed income statement, the consolidated statement of changes in equity and consolidated cash flow statement for the six-month period then ended, as well as the explanatory notes. The board of directors is responsible for the preparation and presentation of this consolidated condensed financial information in accordance with IAS 34, as adopted by the European Union. Our responsibility is to express a conclusion on this consolidated condensed financial information based on our review.

Scope of Review

We conducted our review in accordance with International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity." A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying consolidated condensed financial information is not prepared, in all material respects, in accordance with IAS 34, as adopted by the European Union.

We have also read the financial accounting data presented in tabular form under point 1 of the press release concerning the half-year ended 30 June 2016 and confirm that such data are consistent with the half-yearly consolidated condensed financial statements from which they are derived and which were the subject of our review as described above.

Ghent, 19 August 2016

PwC Bedrijfsrevisoren bcvba Represented by Peter Opsomer

Peter Opsomer Bedrijfsrevisor

PwC Bedrijfsrevisoren cvba, burgerlijke vennootschap met handelsvorm - PwC Reviseurs d'Entreprises scrl, société civile à forme commerciale - Financial Assurance Services Maatschappelijke ætel/Siège social: Woluwe Garden, Woluwedal 18, B-1932 Sint-Stevens-Woluwe Vestigingseenheid/Unité d'établissement: Sluisweg 1 bus 8, B-9000 Gent T: +32 (0)9 268 82 11, F: +32 (0)9 268 82 99, unwu.pwc.com BTW/TVA BE 0429.501.944 / RPR Brussel - RPM Bruseles / ING BE43 3101 3811 9301 - DIC BDRUBEDD / BELFIUS BE92 0689 0408 8123 - BIC GKCC BEBB





8. Declaration by the persons responsible for the Half-Year Financial Report

We hereby certify that, to the best of our knowledge, the condensed consolidated financial statements for the six-months period ended 30 June 2016, which have been prepared in accordance with the IAS 34 'Interim Financial Reporting' as adopted by the European Union, give us a true and fair view of the assets, liabilities, financial position and profit or loss of the company and the undertakings included in the scope of consolidation, and that the Half-Year Financial Report includes a fair review of the important events that have occurred during the first 6 months of the financial year and of the major transactions with related parties, and their impact on the condensed consolidated financial statements, together with a description of the principal risks and uncertainties for the remaining 6 months of the financial year.

In the name of and for the account of the Board of Directors,

Jan Boone CEO

Lembeke, 19 August 2016

