

BEING
GREAT
IN LITTLE
THINGS.



The consolidated financial statements for 2015 shown below have been prepared in accordance with IFRS as adopted for application within the European Union with comparative IFRS figures for 2014.

The statutory financial statements that have been condensed are presented in the financial supplement and are prepared in accordance with Belgian accounting standards (BGAAP).

Only the consolidated annual financial statements present a faithful picture of the assets, financial position and results of the Lotus Bakeries Group.

In light of the fact that the statutory annual financial statements give only a limited picture of the financial situation of the Lotus Bakeries Group, the Board of Directors considers it appropriate to only present an abridged version of the statutory annual statements of Lotus Bakeries NV, in accordance with Article 105 of the Belgian Companies Code.

The full statutory annual statements, together with the statutory annual report of the Board of Directors and the statutory audit report of the Auditor, will be submitted to the National Bank of Belgium within the legally prescribed term. These documents are available on the corporate website of Lotus Bakeries, www.lotusbakeries.com (Investor Relations) or can be obtained for free from the Corporate Secretary of Lotus Bakeries on simple request.

This financial supplement is a part of the 2015 annual review of Lotus Bakeries NV. This annual review is in two parts which are available on the Lotus Bakeries corporate website and also on simple request, separately and free of charge, from the Lotus Bakeries Corporate Secretary.

The Auditor has issued an unqualified audit opinion without reservation with respect to the consolidated and the statutory annual statements of Lotus Bakeries NV.

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CONSOLIDATED FINANCIAL STATEMENTS

Consolidated balance sheet

IN THOUSANDS OF EUR	NOTES	31-12-2015	31-12-2014
ASSETS			
NON CURRENT ASSETS			
Property, plant and equipment	5	139,377	137,569
Goodwill	6	93,229	46,135
Intangible assets	7	107,901	74,674
Investment in other companies	4	96,244	22
Deferred tax assets	8	5,889	5,275
Other non current assets	9	244	206
CURRENT ASSETS			
Inventories	10	35,659	17,898
Trade receivables	11	56,143	38,804
VAT receivables	11	4,868	3,333
Income tax receivables	11	938	421
Other amounts receivable	11	10,504	112
Cash and cash equivalents	12, 13	18,547	11,855
Deferred charges and accrued income		1,678	685
TOTAL ASSETS		571,221	336,989

IN THOUSANDS OF EUR	NOTES	31-12-2015	31-12-2014
EQUITY AND LIABILITIES			
EQUITY			
Share Capital	14	15,367	13,190
Retained earnings		219,109	196,147
Treasury shares	16, 24	(13,677)	(9,419)
Other reserves	18	(3,249)	656
Non-controlling interests		(25)	55
NON-CURRENT LIABILITIES			
Interest-bearing loans and borrowings	17	97,000	325
Deferred tax liabilities	8	44,607	34,905
Net employee defined benefit liabilities	18	3,225	3,558
Provisions	19	726	661
Derivative financial instruments	20	869	-
Other non-current liabilities	21	22,815	57
CURRENT LIABILITIES			
Interest-bearing loans and borrowings	17	99,086	41,144
Net employee defined benefit liabilities	18	32	56
Provisions	19	521	56
Trade payables	22	42,498	33,309
Employee benefit expenses and social security	22	18,336	12,357
VAT payables	22	1,017	126
Tax payables	22	10,861	7,097
Derivative financial instruments	20	7	10
Other current liabilities	22	9,070	147
Accrued charges and deferred income	22	3,026	2,552
TOTAL EQUITY AND LIABILITIES		571,221	336,989

Consolidated income statement

IN THOUSANDS OF EUR	NOTES	2015	2014
TURNOVER		411,576	347,890
Raw materials, consumables and goods for resale		(121,803)	(104,430)
Services and other goods		(117,959)	(96,483)
Employee benefit expense	23	(88,527)	(78,888)
Depreciation and amortization on intangible and tangible assets	25	(14,919)	(14,845)
Impairment on inventories, contracts in progress and trade debtors	10, 11	(2,086)	(1,819)
Other operating charges	26	(3,566)	(4,034)
Other operating income	26	2,048	2,042
RECURRENT OPERATING RESULT (REBIT) ⁽¹⁾		64,764	49,433
Non-recurrent operating result	27	(1,748)	(261)
OPERATING RESULT (EBIT) ⁽²⁾		63,016	49,172
Financial result	28	(778)	16
PROFIT FOR THE YEAR BEFORE TAXES		62,238	49,188
Taxes	8, 29	(16,623)	(12,415)
RESULT AFTER TAXES		45,615	36,773
NET RESULT - attributable to:		45,615	36,773
Non-controlling interests		202	(2)
Equity holders of Lotus Bakeries		45,413	36,775

IN THOUSANDS OF EUR	NOTES	2015	2014
OTHER COMPREHENSIVE INCOME			
Items that may be subsequently reclassified to profit and loss		(5,125)	(1,194)
Currency translation differences		(4,551)	(1,194)
Gain/(Loss) on cash flow hedges, net of tax		(574)	-
Items that will not be reclassified to profit and loss		494	(564)
Remeasurement gains/(losses) on defined benefit plans	18	494	(564)
Other comprehensive income		(4,631)	(1,758)
Total comprehensive income - attributable to:		40,984	35,015
Non-controlling interests		(524)	(2)
Equity holders of Lotus Bakeries		41,508	35,017
EARNINGS PER SHARE	30		
Weighted average number of shares		788,341	778,944
Basic earnings per share (EUR) - attributable to:			
Non-controlling interests		0.26	-
Equity holders of Lotus Bakeries		57.61	47.21
Weighted average number of shares after effect of dilution		803,247	796,420
Diluted earnings per share (EUR) - attributable to:			
Non-controlling interests		0.25	-
Equity holders of Lotus Bakeries		56.54	46.18
Total number of shares ⁽³⁾		811,863	803,013
Earnings per share (EUR) - attributable to:			
Non-controlling interests		0.25	-
Equity holders of Lotus Bakeries		55.94	45.80

(1) REBIT is defined as the recurrent trading result, consisting of all the proceeds and costs relating to normal business.

(2) EBIT is defined as recurrent operating result + non-recurrent operating result.

(3) Total number of shares including treasury shares.

Consolidated statement of changes in equity

IN THOUSANDS OF EUR	ISSUED CAPITAL	SHARE PREMIUM	SHARE CAPITAL	RETAINED EARNINGS
EQUITY as on 1 January 2014	3,499	7,747	11,246	167,099
Net result of the Financial Year	-	-	-	36,775
Currency translation differences	-	-	-	-
Remeasurement gains/(losses) on defined benefit plans	-	-	-	-
Taxes on items taken directly to or transferred from equity	-	-	-	-
Net income/(expense) for the period recognised directly in equity	-	-	-	-
Total comprehensive income/(expense) for the period	-	-	-	36,775
Dividend to shareholders	-	-	-	(8,587)
Increase in capital	35	1,909	1,944	-
Acquisition/sale own shares	-	-	-	-
Employee share-based compensation expense	-	-	-	361
Other	-	-	-	499
EQUITY as on 31 December 2014	3,534	9,656	13,190	196,147
Net result of the Financial Year	-	-	-	45,413
Currency translation differences	-	-	-	-
Remeasurement gains/(losses) on defined benefit plans	-	-	-	-
Cash flow hedge reserves	-	-	-	-
Taxes on items taken directly to or transferred from equity	-	-	-	-
Net income/(expense) for the period recognised directly in equity	-	-	-	-
Total comprehensive income/(expense) for the period	-	-	-	45,413
Dividend to shareholders	-	-	-	(10,293)
Increase in capital	39	2,138	2,177	-
Acquisition/sale own shares	-	-	-	-
Employee share-based compensation expense	-	-	-	479
Non-controlling interests resulting from business combinations	-	-	-	-
Impact written put options on Non-controlling interests	-	-	-	(12,892)
Other	-	-	-	255
EQUITY as on 31 December 2015	3,573	11,794	15,367	219,109

TREASURY SHARES	TRANSLATION DIFFERENCES	REMEASUREMENT GAINS/(LOSSES) ON DEFINED BENEFIT PLANS	CASH FLOW HEDGE RESERVES	OTHER RESERVES	EQUITY - PART OF THE GROUP	NON-CONTROLLING INTERESTS	TOTAL EQUITY
(9,442)	2,005	409	-	2,414	171,317	58	171,375
-	-	-	-	-	36,775	(2)	36,773
-	(1,194)	-	-	(1,194)	(1,194)	-	(1,194)
-	-	(635)	-	(635)	(635)	-	(635)
-	-	71	-	71	71	-	71
-	(1,194)	(564)	-	(1,758)	(1,758)	-	(1,758)
-	(1,194)	(564)	-	(1,758)	35,017	(2)	35,015
-	-	-	-	-	(8,587)	-	(8,587)
-	-	-	-	-	1,944	-	1,944
23	-	-	-	-	23	-	23
-	-	-	-	-	361	-	361
-	-	-	-	-	499	(1)	498
(9,419)	811	(155)	-	656	200,574	55	200,629
-	-	-	-	-	45,413	202	45,615
-	(3,825)	-	-	(3,825)	(3,825)	(726)	(4,551)
-	-	515	-	515	515	-	515
-	-	-	(869)	(869)	(869)	-	(869)
-	-	(21)	295	274	274	-	274
-	(3,825)	494	(574)	(3,905)	(3,905)	(726)	(4,631)
-	(3,825)	494	(574)	(3,905)	41,508	(524)	40,984
-	-	-	-	-	(10,293)	-	(10,293)
-	-	-	-	-	2,177	-	2,177
(4,258)	-	-	-	-	(4,258)	-	(4,258)
-	-	-	-	-	479	-	479
-	-	-	-	-	-	10,362	10,362
-	-	-	-	-	(12,892)	(9,919)	(22,811)
-	-	-	-	-	255	1	256
(13,677)	(3,014)	339	(574)	(3,249)	217,550	(25)	217,525

Consolidated cash flow statement

IN THOUSANDS OF EUR	2015	2014
Operating activities		
Net result (Group)	45,413	36,775
Depreciation and amortization on intangible and tangible assets	15,382	15,308
Net valuation allowances current assets	2,029	1,819
Provisions	881	(940)
Capital loss on disposal of fixed assets	162	371
Financial result	778	(16)
Taxes	16,623	12,415
Employee share-based compensation expense	479	361
Non-controlling interests	202	(2)
Gross cash provided by operating activities	81,949	66,091
Decrease/(Increase) in inventories	(4,793)	(2,669)
Decrease/(Increase) in trade accounts receivable	(6,635)	(2,598)
Decrease/(Increase) in other assets	(8,439)	1,155
Increase/(Decrease) in trade accounts payable	(3,823)	91
Increase/(Decrease) in other liabilities	3,607	(1,580)
Change in operating working capital	(20,083)	(5,601)
Income tax paid	(12,680)	(7,731)
Interest paid	(643)	(779)
Other financial income and charges received/(paid)	(734)	664
Net cash provided by operating activities	47,809	52,644

IN THOUSANDS OF EUR	2015	2014
Investing activities		
(In)tangible assets - acquisitions	(14,357)	(17,779)
(In)tangible assets - other changes	1,063	116
Acquisition of subsidiaries	(65,313)	-
Financial assets - other changes	(97,269)	5
Net cash used in investing activities	(175,876)	(17,658)
Net cash flow before financing activities	(128,067)	34,986
Financing activities		
Dividends paid	(9,876)	(8,465)
Treasury shares	(4,251)	313
Proceeds of capital increase	2,177	1,944
Proceeds / (Reimbursement) of long-term borrowings	89,052	(15,100)
Proceeds / (Reimbursement) of short-term borrowings	56,481	(13,693)
Proceeds / (Reimbursement) of long-term receivables	876	(128)
Cash flow from financing activities	134,459	(35,129)
Net change in cash and cash equivalents	6,392	(143)
Cash and cash equivalents on 1 January	11,855	11,933
Effect of exchange rate fluctuations	300	65
Cash and cash equivalents on 31 December	18,547	11,855
Net change in cash and cash equivalents	6,392	(143)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. Consolidated companies

1.1 List of consolidated companies

	ADDRESS	VAT OR NATIONAL NUMBER	31-12-2015	31-12-2014
A. Full consolidation			%	%
Cremers-Ribert NV	Gentstraat 52, B-9971 Lembeke	VAT BE 0427.808.008	100.0	100.0
Interwaffles SA	Rue de Liège 39, B-6180 Courcelles	VAT BE 0439.312.406	100.0	100.0
Lotus Bakeries NV	Gentstraat 1, B-9971 Lembeke	VAT BE 0401.030.860	100.0	100.0
Lotus Bakeries Corporate NV	Gentstraat 1, B-9971 Lembeke	VAT BE 0881.664.870	100.0	100.0
Lotus Bakeries België NV	Gentstraat 52, B-9971 Lembeke	VAT BE 0421.694.038	100.0	100.0
Biscuiterie Willems BVBA	Nieuwendorpe 33 Bus C, B-9900 Eeklo	VAT BE 0401.006.413	100.0	100.0
B.W.I. BVBA	Ambachtenstraat 5, B-9900 Eeklo	VAT BE 0898.518.522	100.0	100.0
Lotus Bakeries Schweiz AG	Baarerstrasse 135, 6301 Zug	VAT CH 482 828	100.0	100.0
Lotus Bakeries CZ s.r.o.	Praag 3, Slezská 844/96, CZ-130 00 Praq	VAT CZ 271 447 55	100.0	100.0
Lotus Bakeries GmbH	Schumanstrasse 33, D-52146 Würselen	VAT DE 811 842 770	100.0	100.0
Biscuiterie Le Glazik SAS	Zone Industrielle 2, F-29510 Briec-de-l'Odét	VAT FR 95 377 380 985	100.0	100.0
Biscuiterie Vander SAS	Place du Château BP 70091, F-59560 Comines	VAT FR 28 472 500 941	100.0	100.0
Lotus Bakeries France SAS	Place du Château BP 50125, F-59560 Comines	VAT FR 93 320 509 755	100.0	100.0
Lotus Bakeries UK Ltd.	3000 Manchester Business Park, Aviator Way, Manchester, M22 5TG UK	VAT GB 606 739 232	100.0	100.0
Natural Balance Foods Ltd.	Unit 10 Wornal Park, Menmarsh Road, Worminghall, Buckinghamshire HP18 9PH UK	VAT GB 841 254 348	67.2	-
Lotus Bakeries Réassurances SA	74, Rue de Merl, L-2146 Luxembourg	R.C.S. Luxembourg B53262	100.0	100.0
Koninklijke Peijnenburg BV	Nieuwendijk 45, 5664 HB Geldrop	VAT NL 003897187B01	100.0	100.0
Peijnenburg's Koekfabrieken BV	Nieuwendijk 45, 5664 HB Geldrop	VAT NL 001351576B01	100.0	100.0
WK Koek Beheer BV	Streek 71, 8464 NE Sintjohannesga	VAT NL 006634199B01	100.0	100.0
WK Koek Bakkerij BV	Streek 71, 8464 NE Sintjohannesga	VAT NL 006634151B01	100.0	100.0
Enkhuizer Koekfabriek BV	Oosterdijk 3e, NL-1601 DA Enkhuizen	VAT NL 82301112B01	100.0	100.0
Lotus Bakeries Nederland BV	Nieuwendijk 45, 5664 HB Geldrop	VAT NL 004458953B01	100.0	100.0
Lotus Bakeries Asia Pacific Limited	Room 2302, 23rd floor, Caroline Centre, Lee Garden Two, 28 Yun Ping road, Hong Kong	Inland Revenue Department file no. 22/51477387	100.0	100.0
Lotus Bakeries North America Inc.	50 Francisco Street, Suite 115, San Francisco, CA, 94133 USA	IRS 94-3124525	100.0	100.0
Natural Balance Foods USA Inc.	406 Bryant Circle, Unit G, Ojai, CA, 93023 USA	C3598146	67.2	-
Lotus Bakeries Ibérica S.L.	C/ Severo Ochoa, 3, 2a Planta Oficina 8A, 28232 Las Rozas (Madrid), Spain	VAT ES B80405137	95.0	95.0
Annas - Lotus Bakeries Holding AB	Radiovägen 23, SE 135 48 Tyresö, Sweden	Registration nr. 556757-7241	100.0	100.0
Annas Pepparkakor Holding AB	Radiovägen 23, SE 135 48 Tyresö, Sweden	Registration nr. 556675-9030	100.0	100.0
AB Annas Pepparkakor	Radiovägen 23, SE 135 48 Tyresö, Sweden	VAT SE 556149914501	100.0	100.0

	ADDRESS	VAT OR NATIONAL NUMBER	31-12-2015	31-12-2014
A. Full consolidation			%	%
Pepparkakshuset i Tyresö AB	Radiovägen 23, SE 135 48 Tyresö, Sweden	VAT SE 556736094501	100.0	100.0
Lotus Bakeries North America Calgary Inc.	L.M. Gordon LAW Office, 2213 - 20th Street P.O. Box 586, Nanton, Alberta, Canada, T0L 1R0	GST 131 644 205	100.0	100.0
Lotus Bakeries Poland Sp z.o.o.	ul.Fordonska 199/304, 85-739 Bydgoszcz, Poland	VAT PL 5542918754	-	100.0
Lotus Bakeries Chile SpA	La Capellania 1121 casa 2, CL 7690000 Lo Barnechea, Santiago	VAT (RUT) 76.215.081-6	100.0	100.0
Lotus Bakeries China Ltd	Unit 520, Front Hall of Shanghai Exhibition Centre, 1000 Yan An Middle Road, 200040 Shanghai, P.R. China	Registration nr. 310000400722746 (Jingan)	100.0	100.0
Lotus Korea Co. Ltd.	371 Janghang-ro, Ilsandong-gu, Goyang city, Gyeonggi-do, South Korea	Registration nr. 128-81-19621	100.0	-
B. Foreign branches				
Lotus Bakeries Asia Pacific Limited Shanghai	Units 401-404 Level 5 - 159 MadangRoad, 200021 Shanghai, China		-	100.0
C. Investments in other companies				
Urban Fresh Foods Ltd. (*)	Saddlers Suite, The Courtyard, 55c, Charterhouse Street, London, EC1M 6HA UK	VAT GB 883 0600 32	100.0	-

(*) In December 2015, Lotus Bakeries has announced the acquisition of Urban Fresh Foods Ltd. This entity will be consolidated as from 1 January 2016.

1.2 Changes in the group structure in 2015

The following changes to the group structure took place in 2015:

Lotus Korea Co. Ltd.

In March 2015, Lotus Bakeries Asia Pacific Ltd. acquired 100% of the shares of Lotus Korea Co. Ltd.

Natural Balance Foods Ltd. and Natural Balance Foods USA Inc.

In August 2015, Lotus Bakeries UK Ltd. acquired 67.2% of the shares of Natural Balance Foods Ltd., which owns 100% of Natural Balance Foods USA Inc.

Urban Fresh Foods Ltd.

In December 2015, Lotus Bakeries UK Ltd. acquired 100% of the shares of Urban Fresh Foods Ltd. This entity will be consolidated as from 1 January 2016.

Lotus Bakeries Poland Sp z.o.o.

In December 2015, Lotus Bakeries Poland Sp z.o.o. was liquidated.

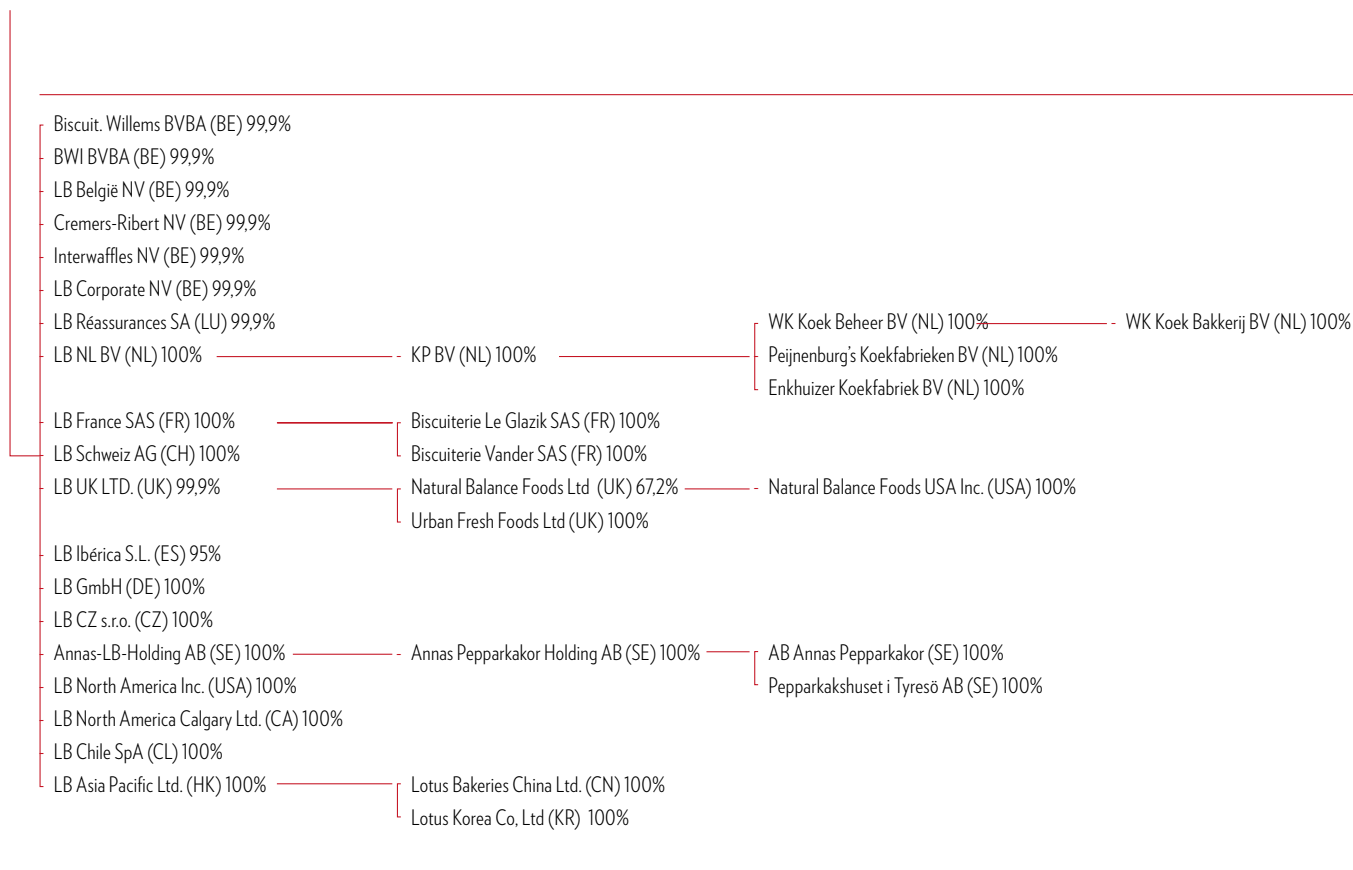
Lotus Bakeries Asia Pacific Limited Shanghai

In January 2015, Lotus Bakeries Asia Pacific Limited Shanghai was liquidated.

Further information about the acquisitions can be found in note 4.

1.3 Legal Structure of the Lotus Bakeries Group at 31 December 2015

LOTUS BAKERIES NV*



(*) Deviations in percentages with note 1.1 are due to insignificant minority interests held by group entities other than Lotus Bakeries NV. For reasons of simplicity, they are not included in the above legal organization chart.

2. Accounting principles

2.1 Statement of compliance

The consolidated financial statements have been prepared in accordance with the International Financial Reporting Standards (IFRS) as endorsed by the European Union. Lotus Bakeries has used IFRS as its only accounting standards since 1 January 2005.

2.2 Basis of presentation

The consolidated financial statements are presented in thousands of euros and present the financial situation as of 31 December 2015.

The accounting principles were applied consistently.

The consolidated financial statements are presented on the basis of the historical cost price method, with the exception of the measurement at fair value of derivatives and financial assets available for sale.

The consolidated financial statements are presented before allocation of the parent company's result, as proposed to the General Meeting of Shareholders and approved by the Board of Directors on 11 February 2016 for publication.

Recent IFRS pronouncements

Endorsement status of the new standards as at 31 December 2015

The following interpretation and amendments to standards are mandatory for the first time for the financial year beginning 1 January 2015:

- IFRIC 21 'Levies', effective for annual periods beginning on or after 17 June 2014. IFRIC 21 sets out the accounting for a liability to pay a levy if that liability is within the scope of IAS 37. IFRIC 21 addresses what the obligating event is and when a liability should be recognised.
- 'Annual improvements (2011-2013 cycle)' are effective for annual periods beginning on or after 1 January 2015. The amendments clarify IFRS 1 (where a new version of a standard is not yet mandatory but is available for early adoption, a first-time adopter can use either the old or the new version under IFRS 1), the scope of IFRS 3 (the standard does not apply to the accounting for the formation of any joint arrangement under IFRS 11), portfolio exception in IFRS 13 and the interrelationship of IFRS 3 'Business Combinations' and IAS 40 'Investment Property'.

The following amendments to standards have been issued and have been endorsed by the European Union, but are not mandatory for the first time for the financial year beginning 1 January 2015:

- Amendment to IAS 19 'Employee benefits', effective for annual periods beginning on or after 1 February 2015. The amendment seeks clarification for the accounting of employee contributions set out in the formal terms of a defined benefit plan.

- 'Annual improvements (2010-2012 cycle)' with minor amendments, effective for annual periods beginning on or after 1 February 2015. The amendments relate to IFRS 2 'Definition of vesting condition', IFRS 3 'Accounting for contingent consideration in a business combination', IFRS 8 'Aggregation of operating segments', IFRS 8 'Reconciliation of the total of the reportable segments' assets to the entity's assets', IFRS 13 'Short-term receivables and payables', IAS 7 'Interest paid that is capitalised', IAS 16/IAS 38 'Revaluation method-proportionate restatement of accumulated depreciation' and IAS 24 'Key management personnel'.
- 'Annual improvements (2012-2014 cycle)' with amendments to 4 standards, effective for annual periods beginning on or after 1 January 2016. The amendments include IFRS 5, 'Non-current assets held for sale and discontinued operations', IAS 19, 'Employee benefits', IFRS 7, 'Financial instruments: disclosures' and IAS 34, 'Interim financial reporting'.
- Amendments to IAS 1 'Presentation of financial statements', effective for annual periods beginning on or after 1 January 2016. The amendments to IAS 1 are part of the initiative of the IASB to improve presentation and disclosure in financial reports and are designed to further encourage companies to apply professional judgment in determining what information to disclose in their financial statements. The amendments make clear that materiality applies to the whole of financial statements and that the inclusion of immaterial information can inhibit the usefulness of financial disclosures. Furthermore, the amendments clarify

that companies should use professional judgment in determining where and in what order information is presented in the financial disclosures.

The following new standards and amendments to standards have been issued, but are not mandatory for the first time for the financial year beginning 1 January 2015 and have not been endorsed by the European Union:

- IFRS 9 'Financial instruments', effective for annual periods beginning on or after 1 January 2018. The standard addresses the classification, measurement and derecognition of financial assets and financial liabilities.
- IFRS 15 'Revenue from contracts with customers'. The IASB and FASB have jointly issued a converged standard on the recognition of revenue from contracts with customers. The standard will improve the financial reporting of revenue and improve comparability of the top line in financial statements globally. Companies using IFRS will be required to apply the revenue standard for annual periods beginning on or after 1 January 2018, subject to EU endorsement.
- Amendment to IFRS 9 'financial instruments' on general hedge accounting, effective for annual periods beginning on or after 1 January 2018. The amendment incorporates the new general hedge accounting model which will allow reporters to reflect risk management activities in the financial statements more closely as it provides more opportunities to apply hedge accounting. These amendments also impact IAS 39 and introduce new disclosure requirements for hedge accounting,

thereby impacting IFRS 7, irrespective of the fact whether hedge accounting requirements under IFRS 9 or IAS 39 are used.

Lotus Bakeries expects that the application of the above new standards and amendments to the standards will not have a material impact on the consolidated financial statements.

2.3 Consolidation principles

The consolidated financial statements comprise the financial statements of Lotus Bakeries NV, its subsidiaries and its foreign branch (collectively referred to as the 'Group'). All material balances and transactions within the Group have been eliminated.

Subsidiaries

Subsidiaries are entities that the Group controls. The Group has control over an investee when it is exposed to, or has the right to, variable returns arising from its involvement with the investee and has the ability to affect those returns through its power over the investee. The financial statements of the subsidiaries are included in the consolidation scope as from the date that the Group obtains control until the date such control ceases.

Acquisition of subsidiaries is accounted for according to the acquisition method. The financial statements of the subsidiaries have the same financial year as the Group and are prepared in accordance with the accounting principles of the Group.

Foreign branches

A foreign branch is not a separate legal entity, but an integral part of the Group, which implies that all transactions, assets, debts, income, costs etc. are recognised in the financial statements of the Group. The financial statements of the foreign branch are presented in the currency of the country itself.

The financial statements of branches are included in the consolidation scope from the date the Group acquires control until the date the Group ceases control.

The financial statements of branches have the same financial year as the Group and are prepared in accordance with the accounting principles of 'Subsidiaries' (see above), taken into account that the 'translation differences' are recognised in other comprehensive income.

A list of subsidiaries and foreign branch of the Group is disclosed in the relevant notes.

Liabilities related to put options granted to non-controlling interests

The Group granted put options to third parties with non-controlling interests in a subsidiary, with these options given the holders the right to sell part or all of their investment in the subsidiary. These financial liabilities do not bear interest. In accordance with IAS 32, when non-controlling interests hold put options enabling them to sell their investment in the Group, a financial liability is recognized in an amount corresponding to the present value of the estimated exercise price. This financial liability is included in the

other non-current liabilities. The counterpart of this liability is a write down of the value of the non-controlling interest underlying the option. The difference between the value of the non-controlling interest and the fair value of the liability is allocated to the retained earnings (Group share).

This item is adjusted at the end of each reporting period to reflect changes in the estimated exercise price of the option and the carrying amount of non-controlling interests. If the option matures without exercising, then the liability is written off against non-controlling interests and retained earnings (Group share).

2.4 Use of estimates

In order to prepare the financial statements in accordance with IFRS, management has to make judgements, estimates and assumptions which have an impact on the financial statements and notes.

Estimates made on the reporting date reflect existing conditions on that date (for example: market prices, interest rates and foreign exchange rates). Though these estimates are made by management based on maximum knowledge of ongoing business and of the actions that the Group may undertake, the actual results may be different.

The assumptions made for measuring goodwill, intangible fixed assets, post-employment benefits and financial derivatives are included in notes 6, 7, 18 and 20.

2.5 Foreign currencies

The Group's reporting currency is the euro.

Transactions in foreign currencies

Transactions in foreign currencies are converted using the exchange rate applicable on the date of the transaction. Monetary assets and liabilities in foreign currencies are converted to the closing rate on the reporting date.

Financial statements of foreign entities

For foreign entities using a different functional currency than the euro:

- assets and liabilities are converted to the euro using the exchange rate on the reporting date.
- income statements are converted at annual average exchange rate.
- equity items are converted at the historic exchange rate.

Translation differences resulting from conversion of equity into euro using the rate at the end of the reporting period are recognised as translation differences under equity. Translation differences remain in equity up to the disposal of the company. In case of disposal, the deferred cumulative amount included in equity is included in the results for the foreign activity in question.

Goodwill from the acquisition of a foreign entity and possible actual changes in carrying amount of the acquired assets and liabilities at the moment of acquisition, are considered as assets and liabilities of the foreign activity and are converted using the closing rate.

The Group has no entities in hyper-inflationary economies.

Exchange rates

The following exchange rates were used in preparing the financial statements:

	CLOSING RATE		AVERAGE RATE	
	2015	2014	2015	2014
EUR/CAD	1.5116	1.4063	1.4251	1.4632
EUR/CHF	1.0835	1.2024	1.0646	1.2127
EUR/CLP	773.9070	736.3660	726.6616	755.8936
EUR/CNY	7.0608	7.5358	6.9471	8.1582
EUR/CZK	27.0230	27.7350	27.2695	27.5479
EUR/GBP	0.7339	0.7789	0.7242	0.8033
EUR/KRW	1280.7800	1344.0100	1252.6100	1393.6800
EUR/PLN	4.2639	4.2732	4.1841	4.1939
EUR/SEK	9.1895	9.3930	9.3371	9.1209
EUR/USD	1.0887	1.2141	1.1046	1.3217

2.6 Intangible assets

Intangible assets which are acquired separately are measured initially at cost. After initial recognition, intangible assets are measured at cost less cumulative amortization and impairment. The residual value of intangible assets is assumed to be zero.

Intangible assets acquired upon acquisition of a subsidiary or as a result of the acquisition of a customer portfolio, are recognised separately in the balance sheet at their estimated fair value at acquisition date.

Costs for internally generated goodwill are recognised as costs in the income statement when they occur.

Amortization

Intangible assets with a finite life are amortized on a straight-line basis over the estimated useful life and reviewed for impairment whenever there is an indication that the intangible asset may be impaired. Amortization begins when the intangible asset is ready for its intended use.

Intangible assets with indefinite useful lives are not amortised, but tested for impairment annually or whenever there is a valid reason to do so. The indefinite life is re-assessed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made prospectively.

The investments in software and licences are amortized over a period of three to five years. The brands acquired in acquisitions or the value of the customer portfolio's obtained through acquisition are amortized on a straight-line basis over a maximum period of ten years, except when the brand can be regarded as having an indefinite life.

Goodwill

Goodwill arising from a business combination is initially measured at cost (i.e. the positive difference between the cost of the business combination and the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities). After initial recognition, goodwill is measured at cost less accumulated impairment losses, if any.

Goodwill is tested for impairment annually or more often if events or changes in circumstances indicate

that the carrying amount may have been impaired. For the purpose of impairment testing, goodwill acquired in a business combination is, from acquisition date onwards, allocated to each of the Group's cash generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

2.7 Property, Plant and Equipment

Property, Plant and Equipment is valued at cost less cumulative depreciation and impairment. Cost includes the purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The cost of self-produced assets includes direct material costs, direct labour costs and a proportional part of the production overhead.

If the various parts of a tangible asset have different useful lives, they are depreciated according to their respective useful lives.

The depreciation methods, residual value, as well as the useful lives of the Property, Plant and Equipment is reassessed and adjusted if appropriate, annually.

Subsequent expenditure

Costs of maintenance and repair of Property, Plant and Equipment are capitalised if the cost can be measured reliably and the expenditure will result in a future economic benefit.

All other costs are recognised as operating charges when they occur.

Depreciation

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets. Depreciation of an asset begins when the asset is ready for its intended use.

Useful life is assigned as follows:

Buildings and warehouses	25-30 years
Plant and equipment	15 years
Basic machines	20-25 years
Common machines, tools	10-15 years
Furniture	15 years
Office equipment	5 years
Computer equipment	3-5 years
Passenger vehicles	4-5 years
Trucks	10 years

Land is not depreciated given that it has an undefined useful life.

2.8 Leasing

Financial leases

A financial lease is a lease that transfers substantially all risks and rewards incidental to ownership of an asset to the lessee. Fixed assets held under a financial lease are, at the beginning of the lease term, measured at present value of the future minimum lease payments during the lease term. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge shall be allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Operating lease

Leases in which a significant portion of the risks and rewards of ownership remain with the lessor are classified as operating leases. Payments made under operating leases are charged to the income statement on a straight-line basis over the period of the lease.

2.9 Government grants

Government grants are recognised at fair value when it is probable that they will be received and that the Group will comply with the conditions attached to the grant. If the grant is related to a cost item, the grant is systematically recognised as income over the periods required to attribute these grants to the costs which they are intended to compensate. When the grant is related to an asset, it is presented in the balance sheet deducted from the asset. Grants are recognised in income net of the depreciation of the related asset.

2.10 Impairment of non current assets

For the Group's non current assets, other than deferred tax assets, the Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs of disposal and the value in use. In assessing value in use, the estimated future cash flows are discounted using a pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to the asset or cash generating unit.

When the carrying amount exceeds the recoverable amount, an impairment loss is recognised as an operating charge in the income statement.

Reversal of impairments

Impairments for financial assets normally held by the Group until maturity or receivables are reversed if a subsequent increase in their net asset value can be objectively associated with an event arising after the recording of the loss.

A previously recognised impairment for other assets is reversed where there has been a change in the assumptions used to determine the recoverable amount. An increase in the carrying amount of an asset resulting from the reversal of an impairment can not be higher than the carrying amount (after depreciation) that would have been determined had no impairment loss been recognised in prior years.

An impairment loss recognised on goodwill is never reversed in a subsequent period.

2.11 Financial assets available for sale

Financial assets available for sale include shares in companies in which the Group does not exercise control nor significant influence.

Financial assets are initially measured at cost. The cost includes the fair value of the compensation provided and acquisition costs associated with the investment.

After the initial recognition, the financial assets are measured at fair value. Changes in fair value are directly recognised in a separate component of other comprehensive income. For listed companies, the share price is the best estimate of the fair value. Investments for which no fair value can be determined, are recognised at historical cost.

The Group assesses at each reporting date whether there is objective evidence that the asset is impaired. Objective evidence would include a significant or prolonged decline in the fair value of the investment below its cost.

If the financial asset is sold or an impairment loss is recognised, the cumulative profits or losses recognised in equity are transferred to profit or loss.

An impairment loss on a financial asset available for sale is not reversed through the income statement, unless it includes a debt instrument.

2.12 Other long-term receivables

Long-term receivables are valued at their actual net value based on an average market interest rate in accordance with the useful life of the receivable.

2.13 Inventories

Raw materials, consumables and goods for resale are measured at purchase price on a FIFO basis.

Finished products are measured at the standard manufacturing cost price. This includes, in addition to direct production and material costs, a proportional part of the fixed and variable overhead costs based on the normal production capacity.

If the purchase price or the manufacturing price exceeds the net realisable value, the stock is measured at the lower net realisable value.

The net realisable value is defined as the estimated selling price in the ordinary course of business, less the estimated cost of completion and the estimated costs necessary to make the sale.

2.14 Trade receivables and other amounts receivable

Trade receivables and other amounts receivable are measured at their nominal value less impairment, if any.

Impairments are recognised in the operating results if it becomes probably that the Group will not be able to collect all outstanding amounts.

At each reporting date, the Group estimates the impairment by evaluating all outstanding amounts individually. An impairment is recognised in the results of the period in which it was identified as such.

2.15 Cash and cash equivalents

Cash and cash equivalents include liquid assets and bank balances (current and deposit accounts). In general, investments are held until the expiration date. Profits and losses are recognised in the income statement when the investment is realized or impaired.

For the cash flow statement, cash and cash equivalents include cash and bank balances. Possible negative cash is recognised as short-term interest-bearing loans and borrowings with credit institutions.

2.16 Non-current assets (or disposal groups) held for sale and discontinued operations

A disposal group qualifies as discontinued operation if it is a component of an entity that either has been disposed of, or is classified as held for sale, and:

- represents a major line of business or geographical area of operations;
- is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operations; or
- is a subsidiary acquired exclusively with a view to resale.

A non-current asset (or a disposal group) is classified as held for sale if the carrying amount will be recovered principally through a sale transaction rather than through continuing use.

A non-current asset (or a disposal group) classified as held for sale is recognised at the lower of the carrying amount and the fair value less cost to sell.

An impairment test is performed on these assets at the end of each reporting date.

2.17 Share capital and treasury shares

For the purchase of treasury shares, the amount paid, including any directly attributable costs, is recognised as a change in this section. Treasury shares purchased are considered as a reduction in equity.

2.18 Interest-bearing financial debts

All interest-bearing financial debts are initially recognised at fair value less direct attributable transaction costs. After initial recognition, the interest-bearing financial debts will be recognised at the amortized cost price based on the effective interest rate method.

2.19 Provisions

Provisions are recognised in the balance sheet if the Group has obligations (legal or constructive) resulting from a past event and if it is probable that fulfilment of these commitments will incur expenses that can be estimated reliably on reporting date.

No provisions are recognised for future operating costs.

If the effect of the time value of money is material, the provisions are discounted.

Restructuring

A provision for restructuring is recognised when a formal, detailed restructuring plan is approved by the Group and if this restructuring has either begun or announced to the ones concerned.

2.20 Financial derivatives

The Group uses financial derivatives to limit risks from adverse exchange rate and interest rate fluctuations. No derivatives are used for trading purposes.

Financial derivatives are initially recognised at cost. After initial recognition, these instruments are recognised at their fair value.

Changes in fair value of the Group's derivatives that do not meet the criteria of IAS 39 for hedge accounting, are recognized in the income statement.

The effective portion of the change in fair value of derivative financial instruments that are identified as cash flow hedges is recognized in other comprehensive income. The gain or loss on the ineffective portion is immediately recognized in the income statement. Amounts accumulated in equity are reclassified to the income statement in the periods in which the hedged position impacts the income statement.

All regular purchases and sales of financial assets are recognised on transaction date.

2.21 Trade payables and other debts

Trade payables and other debts are recognised at their nominal value.

A financial obligation is derecognised once the obligation is fulfilled, settled or lapsed.

2.22 Dividends

Dividends payable to shareholders of the Group are recognised as a liability in the balance sheet in the period in which the dividends are approved by the shareholders of the Group.

2.23 Revenues

Revenues are included in the income statement when it is probable that the Group will receive economic benefits from the transaction and the revenues can be measured reliably.

Sale of goods and delivery of services

Revenue is deemed to have been earned when the risks and rewards of the sale are payable by the purchaser and any uncertainty has been removed in terms of the collection of the agreed amount, transaction costs and any return of the goods.

Financial income

Financial income (interests, dividends, royalties, etc.) are considered to be realized once it is probable that the Group will receive the economic benefits from the transaction and the revenues can be measured reliably.

2.24 Employee benefits

Pension plans

The Group holds a number of defined-contribution plans. These pension plans are funded by members of personnel and the employer and are recognised in the income statement of the reporting period to which they refer.

In addition, there is also a defined benefit pension plan in the subsidiary in Germany and the Netherlands.

There are also provisions in some companies for early retirement (Belgium) and pension obligations arising from legal requirements (France). These are classified as employment benefits of the defined benefit pension plans.

For the defined benefit pension plans, provisions are measured by calculating the present value of future amounts payable to the employees.

Defined benefit costs are divided into 2 categories:

- Current service cost, past-service cost, gains and losses on curtailments and settlements;
- Net interest expense or income.

The current and past service cost, the net interest expense, the remeasurement of other long term personnel expenses, administrative expenses and taxes for the reporting period are included in the personnel expenses in the statement of profit or loss. The remeasurement on the net defined benefit liability as a consequence of actuarial gains or losses is included in the statement of comprehensive income as part of other comprehensive income.

Share-based payment

The stock option plan and the warrant plan allow employees to acquire shares in the company at relatively advantageous conditions. The exercise price of the option and warrant is equal to the average stock market closing price of the Lotus Bakeries share during the thirty calendar days preceding the date of offering. A personnel cost is recognised for options and warrants granted to employees as part of the stock option plan or warrant plan. The cost is determined based on the fair value of the stock options and warrants on the grant date and, together with an equal increase in equity, is recognised over the vesting period, ending on the date when the employees receive full right to the options. When the options or warrants are exercised, equity is increased by the amount of the revenues.

Bonuses

Bonuses for employees and management are calculated based on key financial objectives and individual objectives. The estimated amount of the bonuses is recognised as a charge for the financial year based on an estimate on the reporting date.

2.25 Income tax

Income taxes in the result of the reporting period include current and deferred taxes. Both taxes are recognised in the income statement except if they have been recognised directly in other comprehensive income. If so, these taxes are also directly recognised in other comprehensive income.

Current taxes include the amount of tax payable on the taxable earnings for the period calculated at the tax rate applicable on the reporting date. They also include adjustments of fiscal liabilities for previous years.

In line with IAS 12§46 'Income Taxes', management assesses on a periodic basis the positions taken in tax declarations in respect of items subject to interpretation in the tax legislation, and records – if necessary – additional income tax liabilities based on the expected amounts payable to the tax authorities. The evaluation is made for all fiscal periods still subject to controls by the authorities.

Deferred taxes are calculated using the balance sheet method and result mainly from temporary differences between the carrying amount of both assets and liabilities in the balance sheet and their respective taxable base. Deferred taxes are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at reporting date. Deferred taxes are recognised at their nominal value and are not discounted.

Deferred tax assets from deductible temporary differences and unused tax loss carry forwards are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reassessed at each reporting date and reduced when it is no longer probable that the related tax savings can be generated. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it is probable that future taxable profits allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

2.26 Earnings per share

The Group calculates the ordinary profit per share on the basis of the weighted average of the number of outstanding shares during the period. For the diluted profit per share, the dilutive effect of stock options during the period is also taken into account.

2.27 Segment reporting

Group turnover is centralised around a number of products that are all included in the biscuit sector. For these products, the Group is organized according to geographical regions for sales, production and internal reporting. As a result, segment reporting presents the geographical markets.

The Group's geographical segments are based on the location of the assets. The results of a segment include the income and charges directly generated by a segment. To this is added the portion of the income and charges to be allocated that can be reasonably attributed to the segment. Intersegment price-fixing is defined based on the 'at arms length' principle.

The assets and liabilities of a segment are reported excluding taxes and after deduction of depreciation, impairments and valuation allowances.

3. Segment reporting by geographical region

Segment reporting by geographical region (2015)

For the purpose of sales, production and internal reporting, the Group is classified according to geographical regions. The regions presented in the segment reporting, which are based on the internal reporting system are composed as follows:

- Belgium: sales by Sales Office Belgium and intra-group sales by factories in Belgium
- France: sales by Sales Office France and intra-group sales by factories in France
- The Netherlands: sales by Sales Office Netherlands and intra-group sales by factories in the Netherlands
- UK: sales by Sales Office UK and Natural Balance Foods

- Other: sales from Belgium to countries without own Sales Offices (such as South Korea until April 2015, Japan, etc.) and by own Sales Offices in Germany/Austria, Switzerland, the Czech Republic/Slovakia, North America and Chile, Spain, China, South Korea (since April 2015), Sweden and Finland plus production in Sweden.

Sales between the various segments are carried out at arms length.

YEAR ENDED 31 DECEMBER 2015	CONTINUING OPERATIONS						
IN THOUSANDS OF EUR	BELGIUM	FRANCE	NETHERLANDS	U.K.	OTHER ⁽¹⁾	ELIMINATIONS + CORPORATE COMPANIES	TOTAL
TURNOVER							
Sales to external customers	129,957	66,521	87,425	33,629	94,044	-	411,576
Inter-segment sales	82,231	12,801	1,695	-	2,253	(98,980)	-
Total turnover	212,188	79,322	89,120	33,629	96,297	(98,980)	411,576
RESULTS							
Segment result REBIT	27,863	1,613	16,524	4,581	8,791	5,392	64,764
Non-recurrent operating result	1,918	(498)	(463)	(2,134)	(457)	(114)	(1,748)
Segment result EBIT	29,781	1,115	16,061	2,447	8,334	5,278	63,016
Financial result							(778)
Profit for the year before taxes							62,238
Taxes							(16,623)
Result after taxes							45,615
ASSETS AND LIABILITIES							
Non-current assets	101,127	6,682	105,317	161,852	43,429	18,545	442,884
Segment assets	101,127	6,682	105,317	161,852	43,429	18,545	436,952
Unallocated assets:							5,932
Deferred tax assets							5,889
Financial receivables							43

YEAR ENDED 31 DECEMBER 2015	CONTINUING OPERATIONS						
	BELGIUM	FRANCE	NETHERLANDS	U.K.	OTHER ⁽¹⁾	ELIMINATIONS + CORPORATE COMPANIES	TOTAL
IN THOUSANDS OF EUR							
Current assets	32,865	11,897	11,686	17,185	27,129	3,222	128,337
Segment assets	32,865	11,897	11,686	17,185	27,129	3,222	103,984
Unallocated assets:							24,353
VAT receivables							4,868
Income tax receivables							938
Cash and cash equivalents							18,547
Total assets							571,221
Non-current liabilities	1,651	722	537	-	523	1,387	169,242
Segment liabilities	1,651	722	537	-	523	1,387	4,820
Unallocated liabilities:							164,422
Deferred tax liabilities							44,607
Financial liabilities							97,000
Other non-current liabilities							22,815
Current liabilities	24,417	7,949	4,240	7,628	21,079	8,177	184,454
Segment liabilities	24,417	7,949	4,240	7,628	21,079	8,177	73,490
Unallocated liabilities:							110,964
VAT payables							1,017
Tax payables							10,861
Financial liabilities							99,086
Total liabilities							353,696
OTHER SEGMENT INFORMATION							
Capital expenditure:							
Tangible fixed assets	9,186	760	2,838	19	258	2,441	15,502
Intangible fixed assets	-	-	67	-	1	496	564
Depreciation	8,372	1,219	2,969	33	1,042	1,284	14,919
Decrease/(increase) in amounts written off stocks, contracts in progress and trade debtors	1,232	73	328	(4)	455	2	2,086

(1) 'Other' segment: there are no geographical regions representing more than 10% of total sales.

Segment reporting by geographical region (2014)

For the purpose of sales, production and internal reporting, the Group is classified according to geographical regions. The regions presented in the segment reporting, which are based on the internal reporting system are composed as follows:

- Belgium: sales by Sales Office Belgium and intra-group sales by factories in Belgium
- France: sales by Sales Office France and intra-group sales by factories in France
- The Netherlands: sales by Sales Office Netherlands and intra-group sales by factories in the Netherlands
- UK: sales by Sales Office UK and Natural Balance Foods

- Other: sales from Belgium to countries without own Sales Offices (such as South Korea, Japan, etc.) and by own Sales Offices in Germany/Austria, Switzerland, the Czech Republic/Slovakia, North America and Chile, Spain, China, Sweden and Finland plus production in Sweden.

Sales between the various segments are carried out at arms length.

YEAR ENDED 31 DECEMBER 2014	CONTINUING OPERATIONS							
IN THOUSANDS OF EUR	BELGIUM	FRANCE	NETHERLANDS	U.K.	OTHER ⁽¹⁾	ELIMINATIONS + CORPORATE COMPANIES	TOTAL	
TURNOVER								
Sales to external customers	127,198	59,845	77,613	14,906	68,328	-	347,890	
Inter-segment sales	72,227	14,641	1,741	3	2,604	(91,216)	-	
Total turnover	199,425	74,486	79,354	14,909	70,932	(91,216)	347,890	
RESULTS								
Segment result REBIT	23,075	1,254	12,817	2,125	1,516	8,646	49,433	
Non-recurrent operating result	430	-	(678)	-	(13)	-	(261)	
Segment result EBIT	23,505	1,254	12,139	2,125	1,503	8,646	49,172	
Financial result							16	
Profit of the year before taxes							49,188	
Taxes							(12,415)	
Result after taxes							36,773	
ASSETS AND LIABILITIES								
Non-current assets	103,197	7,141	105,844	4	25,351	16,979	263,881	
Segment assets	103,197	7,141	105,844	4	25,351	16,979	258,516	
Unallocated assets:							5,365	
Deferred tax assets							5,275	
Financial receivables							90	

YEAR ENDED 31 DECEMBER 2014

CONTINUING OPERATIONS

IN THOUSANDS OF EUR	BELGIUM	FRANCE	NETHERLANDS	U.K.	OTHER ⁽¹⁾	ELIMINATIONS + CORPORATE COMPANIES	TOTAL
Current assets	22,464	11,202	6,942	3,194	10,550	3,139	73,108
Segment assets	22,464	11,202	6,942	3,194	10,550	3,139	57,491
Unallocated assets:							15,617
VAT receivables							3,333
Income tax receivables							421
Financial receivables							8
Cash and cash equivalents							11,855
Total assets							336,989
Non-current liabilities	1,542	803	1,034	-	325	515	39,506
Segment liabilities	1,542	803	1,034	-	325	515	4,219
Unallocated liabilities:							35,287
Deferred tax liabilities							34,905
Financial liabilities							382
Current liabilities	18,534	7,660	5,004	965	9,526	6,798	96,854
Segment liabilities	18,534	7,660	5,004	965	9,526	6,798	48,487
Unallocated liabilities:							48,367
VAT payables							126
Tax payables							7,097
Financial liabilities							41,144
Total liabilities							136,360
OTHER SEGMENT INFORMATION							
Capital expenditure:							
Tangible fixed assets	8,676	949	1,668	-	677	3,993	15,963
Intangible fixed assets	-	-	53	-	-	530	583
Depreciation	8,576	1,220	2,941	-	1,023	1,085	14,845
Decrease/(increase) in amounts written off stocks, contracts in progress and trade debtors	1,115	104	390	10	196	4	1,819

(1) 'Other' segment: there are no geographical regions representing more than 10% of total sales.

4. Acquisitions and disposal of subsidiaries

In 2015 Lotus Bakeries invested in the acquisitions of Lotus Korea, Natural Balance Foods and Urban Fresh Foods.

Lotus Korea

In March 2015, Lotus Bakeries acquired 100% of the shares of Lotus Korea Co, Ltd ('Lotus Korea'), a leading distributor of biscuits and chocolate in South Korea. With this acquisition, the Lotus Bakeries Group further consolidates its position in Asia, where it is now present with a sales office in China and South Korea, two growing economies with enormous potential. The total purchase price amounted to 18,5 million EUR, of which 6,2 million EUR subject to future results.

At 30 June 2015, the fair value of the acquired assets and liabilities was determined in order to calculate provisionally the goodwill arising from this acquisition. This analysis has been finetuned in the second half of 2015, leading to adjusted fair values of the acquired assets and liabilities. Within twelve months of the date of acquisition, the final value of the acquired assets and liabilities will be determined and the necessary additional adjustments to the fair value will be made.

The goodwill arising from the acquisition amounts to 16.7 million and is explained by several components. Lotus Korea is a leading distributor in biscuits and chocolate, with a qualified sales team covering the South Korean region, and distributes products for a

select number of brand manufacturers from Europe and the US. Lotus Korea is a profitable business, has sufficient scale of operations and is acquainted with the Lotus Bakeries' strategy. The acquisition offers Lotus Bakeries the adequate platform to be present at local level and to continue to grow in an interesting market.

The fair value of the assets and liabilities acquired in the above transaction is determined on a provisional basis. Any adjustment to the provisional amounts will be recorded within twelve months of acquisition date.

The results of Lotus Korea have been included for a period of 9 months and are consolidated as from 1 April 2015.

The purchase price of Lotus Korea is composed as follows:

IN THOUSANDS OF EUR	PROVISIONAL FAIR VALUE 30 JUNE 2015	ADJUSTED FAIR VALUE 31 DECEMBER 2015
Purchase price	18,522	18,522
Tangible assets	4,209	4,210
Intangible assets	1	1
Deferred tax assets	823	772
Stocks	7,232	7,594
Trade and other receivables	6,561	6,654
Cash and cash equivalents	406	406
Interest-bearing loans and borrowings	(8,331)	(8,734)
Trade and other payables	(1,392)	(2,757)
Other liabilities	(3,870)	(6,290)
TOTAL NET ASSETS	5,640	1,856
GOODWILL	12,881	16,666

Natural Balance Foods

In August 2015, Lotus Bakeries acquired 67.2% of the shares of Natural Balance Foods Ltd, famous for the Näkd and Trek brands, who offer bars and snacks made of cashew nuts and dates, unprocessed and with 100% natural ingredients. The total purchase price amounts to 53.8 million EUR. There were also put options granted to third parties concerning the entire remaining non-controlling interest. Further information is included in note 21.

As of 31 December 2015, the fair value of the acquired assets and liabilities was determined in order to calculate provisionally the goodwill arising from this acquisition. Within twelve months of the date of acquisition, the final value of the acquired assets and liabilities will be determined and the necessary additional adjustments to the fair value will be made.

The purchase price of Natural Balance Foods Ltd. is composed as follows:

IN THOUSANDS OF EUR	PROVISIONAL FAIR VALUE
Purchase price	53,808
Tangible assets	569
Intangible assets	34,781
Stocks	7,113
Trade and other receivables	7,569
Cash and cash equivalents	436
Non-controlling interest	(10,362)
Interest-bearing loans and borrowings	(1,020)
Deferred tax liabilities	(6,352)
Trade and other payables	(9,067)
Other liabilities	(2,464)
TOTAL NET ASSETS	21,203
GOODWILL	32,605

The goodwill arising from the acquisition amounts to 32.6 million and is explained by several components. In the past, Lotus Bakeries' main focus was on the traditional biscuits segment, in which we continue to grow strongly and where there remains a great deal of potential for our products and brands internationally. However, there is growing global demand for healthy and tasty alternatives. As a Group, Lotus Bakeries wants to be able to offer high-quality, tasty products to all consumers, in the form of more traditional biscuits and bakery products as well as healthy snacks. This acquisition - together with the acquisition of Urban Fresh Foods Ltd - makes Lotus Bakeries 'Category Captain' in the healthy snacking

category in the United Kingdom and we are able to offer healthy and tasty alternatives to all consumers, with the right product for each age group. In addition, Natural Balance Foods Ltd is a profitable business, with sufficient scale, and with a qualified development and sales team which allow Lotus Bakeries to grow further in this interesting market.

The fair value of the assets and liabilities acquired in the above transaction is determined on a provisional basis. Any adjustment to the provisional amounts will be recorded within twelve months of acquisition date.

The results of Natural Balance Foods Ltd are included in the consolidation as from 1 September 2015.

Urban Fresh Foods

In December 2015, Lotus Bakeries acquired 100% of the shares of Urban Fresh Foods, famous for the BEAR and Urban Fruit brands. The BEAR brand is the market leader in the UK for fun and healthy pure fruit snacks for children.

Under the Urban Fruit brand, the company offers a range of 100% fruit snacks aimed at young adults. The total purchase price was EUR 97.3 million.

The results of Urban Fresh Foods Ltd are included in the consolidation as from 1 January 2016. The investment is included in the consolidated balance sheet as at 31 December 2015 under Investments in other companies. As the acquisition is very recent, it is impossible to reliably include the assets and liabilities of the absorbed company in the consolidation.

The costs associated with these acquisitions are included in the non-recurrent operating result. Since the acquisition date, these acquisitions have contributed EUR 17.3 million to turnover with a relatively low contribution to the recurrent operating result. Had the business combination taken place at the beginning of the year, the turnover of Lotus Bakeries would have been around EUR 55.3 million higher. This pro-forma information is given for information purposes and is not necessarily an indication of the income which would have been recorded had the acquisitions been completed at that time, nor is it a projection of future income. As a result of significant differences in accounting policies between the acquired entities and Lotus Bakeries, it is impossible to reflect the pro-forma impact on the Group's consolidated recurrent operating result.

In 2014, no subsidiaries were acquired, established or sold.

5. Tangible assets

Tangible assets are purchased by and are the full property of Lotus Bakeries. This includes land and buildings, machines and office equipment. The tangible assets are unencumbered with the exception of the notes included in 32.4.

The main investments relate to expansions of capacity. The waffle factory in Courcelles and the original caramelized biscuits factory in Lembeke will both be expanded with two new production lines, to become operational in 2016/2017. We made further investments to increase efficiency in 2015, including the installation of a new packaging robot for Lotus Madeleine, and a new oven and improved cutting process for the gingerbread facility in the Sintjohannesga site (Netherlands).

IN THOUSANDS OF EUR	LAND AND BUILDINGS	PLANT, MACHINERY AND EQUIPMENT	FURNITURE AND VEHICLES	ASSETS UNDER CONSTRUCTION	TOTAL
On 31 December 2015					
Acquisition cost					
At the end of the preceding year	90,011	235,468	13,705	4,848	344,032
Acquisition during the year	6,276	6,904	743	1,579	15,502
Sales and disposals	(3,244)	(10,385)	(703)	(29)	(14,361)
Transfers from one heading to another	(1,858)	1,352	521	(35)	-
Translation differences	(3)	316	243	7	563
Acquisition through business combinations	4,009	86	684	-	4,779
Total acquisition cost	95,211	233,741	15,193	6,370	350,515
Depreciation and amounts written down					
At the end of the preceding year	(36,435)	(157,663)	(12,187)	(178)	(206,463)
Depreciation during the year	(2,609)	(10,824)	(827)	-	(14,260)
Sales and disposals	1,432	8,173	390	-	9,995
Transfers from one heading to another	50	(50)	-	-	-
Translation differences	(23)	(251)	(131)	(5)	(410)
Total depreciation and amounts written down	(37,585)	(160,615)	(12,755)	(183)	(211,138)
NET BOOK VALUE	57,626	73,126	2,438	6,187	139,377

IN THOUSANDS OF EUR	LAND AND BUILDINGS	PLANT, MACHINERY AND EQUIPMENT	FURNITURE AND VEHICLES	ASSETS UNDER CONSTRUCTION	TOTAL
On 31 December 2014					
Acquisition cost					
At the end of the preceding year	86,975	217,908	13,881	11,089	329,853
Acquisition during the year	1,001	9,973	381	4,608	15,963
Sales and disposals	-	(322)	(694)	(7)	(1,023)
Transfers from one heading to another	2,339	8,374	114	(10,827)	-
Translation differences	(304)	(465)	23	(15)	(761)
Total acquisition cost	90,011	235,468	13,705	4,848	344,032
Depreciation and amounts written down					
At the end of the preceding year	(35,269)	(148,065)	(11,841)	(189)	(195,364)
Depreciation during the year	(2,535)	(10,865)	(739)	-	(14,139)
Sales and disposals	-	153	487	-	640
Transfers from one heading to another	(637)	710	(73)	-	-
Translation differences	6	404	(21)	11	400
Total depreciation and amounts written down	(36,435)	(157,663)	(12,187)	(178)	(206,463)
NET BOOK VALUE	53,576	77,805	1,518	4,670	137,569

During 2015 kEUR 97 of capital grants were taken into the income statement, giving at year end a remaining balance of kEUR 621, which is deducted from the net book value as reported in the above tables of movements.

INVESTMENT GRANTS	2015	2014
At the end of the preceding year	(718)	(813)
Taken into the income statement	97	95
At the end of the year	(621)	(718)

6. Goodwill

The carrying value of goodwill at the end of 2015 was kEUR 93,229.

For sales, production and internal reporting, the Group is organized into geographic regions (see also geographic segment information). The segments consist of underlying business units. These business units represent the lowest level within the Group at which the goodwill is monitored for internal management purposes. These business units are the cash generating units to which goodwill is allocated.

The net carrying value of goodwill has been allocated to the various independent cash generating units as follows:

Cash generating unit	Amount kEUR
Netherlands (Koninklijke Peijnenburg)	17,151
Spain (Lotus Bakeries Iberica)	1,704
Sweden (Annas Pepparkakor Holding AB)	6,654
Customer Brand Business (Biscuiterie Willems BVBA en B.W.I. BVBA)	20,773
Lotus Korea	15,455
Natural Balance Foods	31,492

The change for the year is mainly due to the acquisition of Lotus Korea and Natural Balance Foods:

IN THOUSANDS OF EUR	2015	2014
Acquisition cost		
Balance at end of previous year	46,135	46,517
Effect of movements in foreign exchange	(2,177)	(382)
Acquisitions of subsidiaries	49,271	-
Balance at end of year	93,229	46,135

Goodwill, representing approximately 16.3% of the total assets of Lotus Bakeries at 31 December 2015, is tested for impairment every year (or whenever there is a specific reason to do so) by comparing the carrying value of each cash generating unit (CGU) with its recoverable amount. The recoverable amount of a cash generating unit is determined on the basis of the calculated value in use.

The value in use is determined as the present value of expected future cash flows based on the current long-term planning of the Group. The discount rate used in determining the present value of expected future cash flows is based on a weighted average cost of capital (WACC). The impairment test for goodwill is based on a number of critical judgements, estimates and assumptions. The assumptions are consistent and realistic for the six cash generating units, which are mainly located in Europe:

- Revenue and gross profit margin: revenue and gross profit margin reflect management's expectations based on past experience and taking into account the risks specific to the reportable business unit.

- The first year of the model is based on the budget for the year and is management's best estimate, taking account also of historical results, of the free cash flow outlook for the current year.
- In years two to five of the model, free cash flows are based on Lotus Bakeries' long-term plan. The long-term plan of Lotus Bakeries is prepared country by country, based on realistic internal plans that take into account the specific market situation and the past.
- Cash flows beyond the first five years are extrapolated by applying a growth rate of 2% to free cash flows.
- Projections are discounted at the weighted average pre-tax cost of capital, which lies between 8 and 10%. The pre-tax discount rate is calculated by dividing the discount rate after tax by one minus the applicable tax rate. This result is not materially different from an iterative calculation method as described in IAS36.

Lotus Bakeries has completed its annual impairment test on goodwill and concluded from this that no impairment allowance is necessary. Lotus Bakeries believes all of its estimates to be reasonable: they are consistent with the internal reporting and reflect management's best estimates.

As a part of the valuation test, Lotus Bakeries carried out a sensitivity analysis for important assumptions used, including the weighted average capital costs, free cash flow and long term growth percentage. To this end, a long term growth percentage varying between 1% and 2%, weighted average capital costs before taxes varying up to 12% and free cash flow between 95% and 100% of the long term plan were applied in order to take into account possible fluctuations in volumes and margins.

A change in the used estimates, as included above, will not lead to a possible exceptional downward value adjustment.

Although Lotus Bakeries believes that its assessments, assumptions and estimates are suitable, actual results may differ from these estimates in the event of changed assumptions and conditions.

7. Intangible assets

Intangible assets refer to brands, software and an acquired customer portfolio.

The brands relate to:

- the brands Peijnenburg and Wieger Ketellapper
- the Annas brand
- the Nākd brand
- the intellectual property rights in the Dinosaurus brand.

The value of these brands was established as part of the valuation at fair value of the asset and liability components upon first consolidation.

As the Peijnenburg brand serves as the base brand in the Netherlands, it is not amortized. In accordance with the valuation rules, its fair value is tested annually, using the DCF method. The Wieger Ketellapper brand, which serves as a second brand in the Netherlands, is being amortized over a 10-year period. The fair value of this brand is also tested annually. The 'Netherlands' segment is defined here as a cash generating unit.

The Annas brand is used as the base brand for the Nordic region and as the base brand for its pepparkakor products outside the Nordic region. This brand is not being amortized. Here too, the fair value is tested annually using the DCF method. The activity in the Nordic region plus the pepparkakor activity outside this region are defined here as a cash generating unit. This cash generating unit was part of the segment 'Other' in note 3.

In 2012 the intellectual property rights in the Dinosaurus brand were acquired. Based on an analysis of all relevant factors, there is no foreseeable limit to the period of time over which this brand is expected to generate cash flows. The Dinosaurus brand has been assigned indefinite useful life and therefore is not amortized.

In 2015, the Nākd brand was acquired as part of the acquisition of Natural Balance Foods. Nākd is loved by customers for its delicious, innovative products made from 100% natural ingredients with no added sugar. They are lactose, wheat and gluten free. The Nākd brand continues to experience strong growth both in the UK - where it currently stands at number 5 in the healthy snacking category - and internationally. Since Nākd is the base brand of Natural Balance Foods in the UK and elsewhere, it is not amortized. In accordance with the valuation rules, its fair value is tested annually, using the DCF method. Accordingly, the sale of Nākd products in the UK and elsewhere is treated as a cash generating unit.

At year-end 2015, the Group tested the value of these brands for possible impairment. Taking into account the assumptions used, the value in use of the unit exceeds its carrying amount and no impairment loss was recognized.

The main judgements, assumptions and estimates are:

- Revenue and gross profit margin: revenue and gross profit margin reflect management's expectations based on past experience and taking into account the risks specific to the reportable business unit.
- The first year of the model is based on the budget for the year and is management's best estimate, taking account also of historical results, of the free cash flow outlook for the current year;
- In years two to five of the model, free cash flows are based on Lotus Bakeries' long-term plan. The long-term plan of Lotus Bakeries is prepared country by country, based on realistic internal plans that take into account the specific market situation and the past.
- Cash flows beyond the first five years are extrapolated by applying a growth rate of 2% to free cash flows.
- Projections are discounted at the weighted average pre-tax cost of capital, which lies between 8 and 10%. The pre-tax discount rate is calculated by dividing the discount rate after tax by one minus the applicable tax rate. This result is not materially different from an iterative calculation method as described in IAS36.

As a part of the valuation test, Lotus Bakeries carried out a sensitivity analysis for important assumptions used, including the weighted average capital costs, free cash flow and long term growth percentage. For each of the brands a long term growth percentage varying between 1% and 2%, weighted average capital costs before taxes varying up to 12% and free cash flow between 95% and 100% of the long term plan were applied in order to take into account possible fluctuations in volumes and margins. A change in the used estimates, as included above, will not lead to a possible exceptional downward value adjustment.

Although Lotus Bakeries believes that its assessments, assumptions and estimates are suitable, actual results may differ from these estimates in the event of changed assumptions and conditions.

Software relates mainly to the capitalized external and internal costs connected with the further basic implementation of the ERP information system SAP.

In 2011 a portfolio of out-of-home customers was purchased in Spain.

IN THOUSANDS OF EUR	INDEFINITE LIFE BRANDS	DEFINITE LIFE BRANDS	SOFTWARE	CUSTOMER PORTFOLIO	TOTAL
On 31 December 2015					
Acquisition cost					
At the end of the preceding year	72,075	4,627	8,149	1,030	85,881
Acquisition during the year	-	-	564	-	564
Sales and disposals	-	-	(3)	-	(3)
Translation differences	(1,018)	-	236	-	(782)
Acquisition through business combinations	34,781	-	1	-	34,782
Total acquisition cost	105,838	4,627	8,947	1,030	120,442
Depreciation and amounts written down					
At the end of the preceding year	-	(3,933)	(6,939)	(335)	(11,207)
Depreciation during the year	-	(463)	(556)	(103)	(1,122)
Sales and disposals	-	-	3	-	3
Translation differences	-	-	(215)	-	(215)
Total depreciation and amounts written down	-	(4,396)	(7,707)	(438)	(12,541)
NET BOOK VALUE	105,838	231	1,240	592	107,901

IN THOUSANDS OF EUR	INDEFINITE LIFE BRANDS	DEFINITE LIFE BRANDS	SOFTWARE	CUSTOMER PORTFOLIO	TOTAL
On 31 December 2014					
Acquisition cost					
At the end of the preceding year	72,530	4,627	7,599	1,030	85,786
Acquisition during the year	-	-	583	-	583
Sales and disposals	-	-	(30)	-	(30)
Translation differences	(455)	-	(3)	-	(458)
Total acquisition cost	72,075	4,627	8,149	1,030	85,881
Depreciation and amounts written down					
At the end of the preceding year	-	(3,470)	(6,340)	(232)	(10,042)
Depreciation during the year	-	(463)	(603)	(103)	(1,169)
Sales and disposals	-	-	2	-	2
Translation differences	-	-	2	-	2
Total depreciation and amounts written down	-	(3,933)	(6,939)	(335)	(11,207)
NET BOOK VALUE	72,075	694	1,210	695	74,674

8. Deferred taxes

No deferred tax assets are recorded for the fiscally transferable losses of Interwaffles SA given the remaining uncertainty as to whether sufficient taxable revenues will be generated in the future. At the end of 2015 these fiscally transferable losses amounted to kEUR 6,744 compared with kEUR 8,517 at the end of 2014.

Deferred tax assets are included for the companies which have a loss at the end of the year, except for Interwaffles SA. The recognition of these deferred tax assets is supported by profit expectations in the foreseeable future.

At the balance sheet date the aggregate amount of deferred taxes associated with the investments in subsidiaries amounts to EUR 2.1 million. No deferred tax liability has been recognized in respect of these differences because the Group is in a position to control the timing of the reversal of the temporary differences and it is probable that such differences will not reverse in the foreseeable future. It should also be noted that the reversal of these differences, for example by way of distribution of dividends by the subsidiaries to the Parent, would generate no (or a marginal) current tax effect.

IN THOUSANDS OF EUR	ON 31 DECEMBER 2014	CHARGED/ CREDITED TO THE INCOME STATEMENT	CHARGED/ CREDITED TO EQUITY	CHARGED/ CREDITED ACQUISITION	EXCHANGE DIFFERENCES	ON 31 DECEMBER 2015
Property, plant and equipment and intangible assets	(32,075)	(1,597)	-	(7,182)	208	(40,646)
Inventories	(253)	(14)	-	250	(29)	(46)
Employee benefits	760	(21)	(21)	-	(11)	707
Tax effect of tax loss carry-forwards	4,030	115	-	-	291	4,436
Provisions	(3,404)	401	-	301	(24)	(2,726)
Derivative financial instruments	3	-	295	-	-	298
Other	1,309	(2,817)	-	1,051	(284)	(741)
Total deferred tax	(29,630)	(3,933)	274	(5,580)	151	(38,718)

IN THOUSANDS OF EUR	ON 31 DECEMBER 2013	CHARGED/ CREDITED TO THE INCOME STATEMENT	CHARGED/ CREDITED TO EQUITY	CHARGED/ CREDITED ACQUISITION	EXCHANGE DIFFERENCES	ON 31 DECEMBER 2014
Property, plant and equipment and intangible assets	(30,262)	(1,938)	-	-	125	(32,075)
Inventories	(119)	(144)	-	-	10	(253)
Employee benefits	655	176	(71)	-	-	760
Tax effect of tax loss carry-forwards	3,600	169	-	-	261	4,030
Provisions	(3,487)	83	-	-	-	(3,404)
Derivative financial instruments	21	(18)	-	-	-	3
Other	764	383	-	-	162	1,309
Total deferred tax	(28,828)	(1,289)	(71)	-	558	(29,630)

9. Other long-term receivables

IN THOUSANDS OF EUR	31-12-2015	31-12-2014
Other long-term receivables	54	79
Cash guarantees	190	127
Total	244	206

10. Inventories

IN THOUSANDS OF EUR	31-12-2015	31-12-2014
Raw materials and consumables	8,506	8,860
Work in progress	441	304
Finished goods	10,671	8,588
Goods purchased	16,041	146
Total	35,659	17,898

The increase in goods for resale in 2015 is related to the acquisition of Lotus Korea and Natural Balance Foods in March and August 2015 respectively. Further details are given in note 4.

Valuation allowances of kEUR 1,989 relate mainly to packaging material (kEUR 640), finished products (kEUR 793) and goods for resale (kEUR 389).

In 2014, valuation allowances amounted to kEUR 1,766.

11. Trade receivables and other amounts receivable

The amount of the downward value adjustments entered as costs in 2015 is kEUR 97. In 2014, kEUR 53 of valuation allowances were charged.

The trade receivables represent an average of 45 days of customer credit (2014: 41 days).

IN THOUSANDS OF EUR	31-12-2015	31-12-2014
Trade receivables	56,143	38,804
Tax receivables		
VAT receivables	4,868	3,333
Income tax receivables	938	421
Total	5,806	3,754
Other amounts receivable	10,504	112

The other current amounts receivables item includes inter alia the proportion of long-term receivables that are due within one year, empties in custody and capital subsidies to be received, as well as the insurance claim relating to the fire at the plant in Meise in June 2015.

Movements on the group provision for impairment of trade receivables

IN THOUSANDS OF EUR	2015	2014
Amounts written off on 1 January	1,000	973
Increase of amounts written off	97	53
Amounts written off used during the year	(54)	(26)
Amounts written off on 31 December	1,043	1,000

With regard to trade debts there are no indications that debtors will not meet their payment obligations. More information regarding the credit risk is included in the chapter 'Report of the Board of Directors' in the first part of the Lotus Bakeries 2015 annual review.

12. Cash and cash equivalents

Cash and cash equivalents were balances on bank accounts remunerated at market conditions. The market value of these cash and cash equivalents is therefore equal to the book value.

IN THOUSANDS OF EUR	31-12-2015	31-12-2014
Cash	18,547	11,855
Cash equivalents	-	-
Total	18,547	11,855

13. Net financial debt

Net financial debt is defined as interest-bearing financial debt less monetary investments, liquid assets and treasury shares.

Net financial debt has increased by kEUR 143,667 compared with the end of the previous financial year. This increase is mainly due to the acquisition of the two pioneers of healthy snacks in the UK, Natural Balance Foods and Urban Fresh Foods, and of the South Korean distributor at the beginning of the year. In addition, kEUR 16,066 was invested in the plants and the investments were partially offset by very strong operating cash flow.

IN THOUSANDS OF EUR	31-12-2015	31-12-2014
Non current interest-bearing liabilities	(97,000)	(325)
Short term interest-bearing liabilities	(99,086)	(41,144)
Cash and cash equivalents	18,547	11,855
Treasury shares	13,677	9,419
Total	(163,862)	(20,195)

14. Issued capital

All shares are ordinary shares, registered, bearer or dematerialized. The treasury shares have been bought in within the context of the share option plans mentioned in note 24.

Ordinary shares, issued and fully paid

IN THOUSANDS OF EUR	2015	2014
on 1 January	3,534	3,499
Increase	39	35
on 31 December	3,573	3,534

Number of ordinary shares

on 1 January	803,013	795,113
Increase	8,850	7,900
on 31 December	811,863	803,013
Less: treasury shares held at 31 December	(22,005)	(21,416)
Shares outstanding at 31 December	789,858	781,597

Amounts of authorized capital, not issued

IN THOUSANDS OF EUR	960	999
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As per 31 December 2014 the amount of unclaimed bearer securities was 449. On 26 August 2015, Lotus Bakeries NV published notice in the Belgian Gazette to sell the outstanding bearer shares, in line with Belgian legislation. The shares were sold on 13 November 2015 for a net proceed of 626,487 euro. The net sales proceeds resulting from the sale of shares were transferred to the Deposito- and Consignatiekas/Caisse des Dépôts et Consignations.

Structure of shareholdings

Further details of the shareholding structure of Lotus Bakeries NV as of 31 December 2015 are contained in the Corporate Governance Statement in part 1 of the 2015 annual review of Lotus Bakeries.

15. Dividends

IN THOUSANDS OF EUR	2015	2014
Dividend payments in		
Gross dividend per ordinary share (EUR)	12,40	10,80
Gross dividend on ordinary shares	10,293	8,587
Proposed dividend per ordinary share (EUR)	14,20	12,40
Gross dividend on ordinary shares	11,535	10,293

The Board of Directors will propose to the Ordinary General Meeting of Shareholders of 13 May 2016 to pay a gross dividend of EUR 14.20 per share for 2015 compared with EUR 12.40 per share in 2014.

This amount is not recognised as a debt on 31 December.

The gross dividend takes into account warrants exercised prior to the Ordinary General Meeting of Shareholders of 13 May 2016.

16. Treasury shares

Treasury shares purchased as part of the stock option plans and declared in note 24 were subtracted from equity.

IN THOUSANDS OF EUR	2015	2014
on 1 January	9,419	9,442
Purchased during the year	5,380	1,032
Sold during the year	(1,122)	(1,055)
on 31 December	13,677	9,419
Number of treasury shares		
on 1 January	21,416	24,548
Purchased during the year	4,089	1,218
Sold during the year	(3,500)	(4,350)
on 31 December	22,005	21,416

17. Interest-bearing liabilities

Non-current financial debts with an initial maturity of more than 1 year increased by kEUR 96,675. The non-current financial debts are denominated in euros. The financial debts are mainly expressed in euros, but partially also in US dollars (kEUR 8,689) and pounds sterling (kEUR 3,353).

All interest-bearing liabilities were contracted at market conditions and therefore approximates the fair value.

IN THOUSANDS OF EUR	DUE WITHIN 1 YEAR	DUE BETWEEN 1 TO 5 YEARS	DUE AFTER 5 YEARS	TOTAL
Non current interest-bearing liabilities	-	40,000	57,000	97,000
Current interest-bearing liabilities	99,086	-	-	99,086
Total on 31 December 2015	99,086	40,000	57,000	196,086
Interests due on non current interest-bearing liabilities	618	1,995	812	3,425

	DUE WITHIN 1 YEAR	DUE BETWEEN 1 TO 5 YEARS	DUE AFTER 5 YEARS	TOTAL
Non current interest-bearing liabilities	7,600	325	-	7,925
Current interest-bearing liabilities	33,544	-	-	33,544
Total on 31 December 2014	41,144	325	-	41,469
Interests due on non current interest-bearing liabilities	39	4	-	43

The interests due on the loans with variable interest rate are calculated at the actual interest rate.

The unused credit amounts came to kEUR 40,839 on 31 December 2015.

18. Net employee defined benefit liabilities

Defined contribution plan

As part of the defined contribution plan, the Group pays contributions to well-defined insurance institutions. Management of the pension plan is outsourced to an insurance company. These employer contributions are subtracted from the results for the year concerned. The Group has no further payment obligations in addition to these contributions.

Because of the Belgian legislation applicable to 2nd pillar pension plans (so-called 'Law Vandenbroucke'), all Belgian defined contribution plans have to be considered under IFRS as defined benefit plans. 'Law Vandenbroucke' states that in the context of defined contribution plans, the employer must guarantee a minimum return of 3.75% on employee contributions and 3.25% on employer contributions. As from 1 January 2016, these percentages will be replaced by a single percentage which will change in line with market rates, subject to a minimum of 1.75% and a maximum of 3.75%, reducing the risk for the employer.

Because of this minimum guaranteed return for defined contributions plans in Belgium, the employer is exposed to a financial risk (there is a legal obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods). These plans should therefore in principle be classified and accounted for as defined benefit plans under IAS 19.

In the past the company did not apply the defined benefit accounting for these plans because higher discount rates were applicable and the return on plan assets provided by insurance companies was sufficient to cover the minimum guaranteed return. As a result of continuous low interest rates offered by the European financial markets, the employers in Belgium effectively assumed a higher financial risk related to the pension plans with a minimum fixed guaranteed return than in the past, requiring them to measure the potential impact of defined benefit accounting for these plans. We made an estimate of the potential additional liabilities as at 31 December 2015 and these are assessed as not significant. The employer's contribution related to the plans amounted to a total of kEUR 1,060 in 2015.

In the Netherlands a defined benefit pension plan has been concluded with BPF ('Stichting Bedrijfstakpensioenfondsvoor de Zoetwarenindustrie' (collective schemes of several employers in the sector)). The employer pays an annual fixed percentage on a part of the salary (pension base) of the year in which pension is accrued. Because employers pay a fixed contribution, the scheme falls under the defined contribution scheme.

The Group expects to pay around kEUR 2,880 of contributions to these defined contribution plans in respect of 2016.

Defined benefit pension plan

There is a defined benefit pension plan in the subsidiaries in Germany and the Netherlands. For the Belgian companies, there are provisions for early retirement in accordance with the valid Collective Work Agreement. In France, there are pension requirements deriving from legal requirements.

Defined benefit costs are split into 2 categories:

- Service cost, past-service cost, gains and losses on curtailments and settlements;
- Net-interest expense or income.

The total service cost, the net interest expense, the remeasurement of other long term personnel charges, administrative expenses and taxes for the year are included in the personnel charges in the consolidated income statement. The remeasurement on the net defined benefit liability is included in the statement of comprehensive income as part of other comprehensive income.

The provisions for early retirement pensions ('bridging pensions') of the Belgian companies make up the largest part of the defined benefit pension liabilities. For the defined benefit pension plan, provisions are formed by calculating the actuarial value of future interventions to the employees in question. No investments are held in respect of these pension plans.

The actuarial calculation of these is based on the following assumptions:

	2015	2014
Discount rate:	1.40%	1.10%
Inflation rate:	2% p.a.	2% p.a.

No major adaptations were required in the past for pension liabilities.

The Group expects to pay out around kEUR 115 in 2016 under defined benefit pension schemes for Germany and France.

IN THOUSANDS OF EUR	2015	2014
Net periodic cost		
Retirement charges imputed to the period	78	90
Interest charges	52	85
(Gains) / losses	153	(5)
NET PERIODIC COST	283	170
Remeasurements (to be recognised in OCI)		
Remeasurements on the defined benefit obligation	(515)	635
REMEASUREMENTS	(515)	635
Movement in the net liability		
Net debts as at 1 January	3,614	2,849
Retirement charges imputed to the period	78	90
Interest charges	52	85
Remeasurements	(515)	635
Employers contribution	(145)	(44)
(Gains) / losses	153	(5)
Other	20	4
NET DEBTS AS AT 31 DECEMBER	3,257	3,614

Through its defined benefit plans, the Group is exposed to a number of risks, the most significant of which are detailed below:

- Changes in bond yields: a decrease in corporate bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plan's bond holdings.
- Salary risk: the majority of the plans' benefit obligations are calculated by reference to the future salaries of plan members. As such, a salary increase of plan members higher than expected will lead to higher liabilities.
- Longevity risk: pension plans provide for benefits for the life of the plan members, so increases in life expectancy will result in an increase in the plan's liabilities.

19. Provisions

The increase of the provision for integration and restructuring in 2015 relates to the costs associated with production optimization in our production plants. The other provisions mainly relate to contractual or legal obligations towards personnel. The application of these provisions (kEUR 1,674) mainly relates to planned disbursements for companies acquired in 2015.

IN THOUSANDS OF EUR	INTEGRA- TION AND RESTRUC- TURING	ENVIRON- MENT	OTHER	TOTAL
Provisions on 1 January 2015	-	-	717	717
Increase of provisions	500	-	150	650
Acquisition through business combinations	-	-	1,606	1,606
Reversal of unutilized provisions	-	-	(52)	(52)
Provisions used during the year	-	-	(1,674)	(1,674)
Provisions on 31 December 2015	500	-	747	1,247
Long term	-	-	726	726
Short term	500	-	21	521
Provisions on 1 January 2014	1,070	75	639	1,784
Increase of provisions	-	-	164	164
Reversal of unutilized provisions	-	(75)	(73)	(148)
Provisions used during the year	(1,070)	-	(13)	(1,083)
Provisions on 31 December 2014	-	-	717	717
Long term	-	-	661	661
Short term	-	-	56	56

Current provisions are expected to be settled within 12 months.

20. Financial derivatives

The Lotus Bakeries Group uses financial derivatives to cover risks from adverse exchange rate and interest rate fluctuations. No derivatives are used for business purposes. Financial derivatives are initially valued at cost price and thereafter at fair value.

Interest rate hedges

The interest rate contracts cover the interest rate risk of the financial liabilities with variable interest rates over Euribor.

The fair value of the interest rate derivatives is calculated using a model that takes into account the available market information on current and expected interest (level 2 valuation).

In the second quarter of 2015, Lotus Bakeries refinanced its current interest-bearing liabilities with bank loans worth EUR 40 million over a period of 5 years. At the same time, Lotus Bakeries entered into five-year interest rate swaps (variable for fixed) to hedge against fluctuations in cash flow caused by changes in interest rates. The maturity dates and nominal value of the interest rate swaps ('hedging instrument') correspond to those of the underlying debt ('hedged position'), and the transaction fulfils the conditions for hedge accounting (see IAS 39). The Group has identified and documented the transaction as a 'cashflow hedge' and has processed it in the accounts as such as from the issue date.

In the second half of 2015, Lotus Bakeries acquired additional finance in the form of bank loans worth EUR 57 million over a period of 7 years. At the same time, Lotus Bakeries entered into seven-year interest rate swaps (variable for fixed) to hedge against fluctuations in cash flow due to changes in interest rates. The maturity dates and nominal value of the interest rate swaps ('hedging instrument') correspond to those of the underlying debt ('hedged position'), and the transaction fulfils the conditions for hedge accounting (see IAS 39). The Group has identified and documented the transaction as a 'cashflow hedge' and has processed it in the accounts as such as from the issue date.

As of 31 December 2015, the market value of these interest rate swaps was kEUR -869, and the change in market value is included in equity under unrealized results (loss on cash flow hedge).

Exchange rate hedges

Purchasing and selling takes place predominantly in euro. The main foreign currency transactions related to buying and selling take place in USD, GBP, CHF, SEK, CNY and KRW. The net foreign exchange risk of these currencies is hedged by forward and/or option contracts whenever there exists a material uncovered net risk for the Group.

The fair value of the foreign currency derivatives is calculated using a valuation model based on the available market data on exchange rates and interest rates (level 2 valuation).

IN THOUSANDS OF EUR	2015	2014
Interest rate derivatives		
Fair value	(876)	(10)
Cost/(revenue) in results	(3)	(60)
Decrease/(increase) in equity	869	-

The financial instruments are level 2 instruments. The real value is calculated on the basis of the available market information.

21. Other non-current liabilities

Other non-current liabilities mainly concern the impact of the financial liability relating to put options granted to third parties with respect to the entire non-controlling interest in Natural Balance Foods Ltd, where these put options give holders the right to sell part or the whole of their investment in this subsidiary. This financial liability, amounting to EUR 22.8 million, does not give rise to interest expenses. The options are exercisable for the first time in 2017 and expire in 2024.

These put options are unconditional and the exercise price depends on the future results (turnover and operating result) of Natural Balance Foods. In accordance with IAS 32, where non-controlling interests hold put options giving them the right to sell their investment, a financial liability is recorded for the present value of the exercise price expected to be paid. These put options are level 3 instruments.

The counterpart of this liability is a cancellation of the underlying non-controlling interest. The difference between the value of the non-controlling interest and the fair value of the liability is added to the consolidated reserves, which are included in shareholders' equity. This item is adjusted at the end of each reporting period to take into account changes in the exercise price expected to be paid for the option and non-controlling interests. If the option expires without being exercised, the liability is cancelled with the non-controlling interests and consolidated reserves.

22. Trade payables and other liabilities

IN THOUSANDS OF EUR	31-12-2015	31-12-2014
Trade payables	42,498	33,309
Remuneration and social security	18,336	12,357
Tax payables		
VAT payables	1,017	126
Tax payables	10,861	7,097
Total	11,878	7,223
Derivative financial instruments	7	10
Other current liabilities	9,070	147
Accrued charges and deferred income	3,026	2,552
TOTAL	84,815	55,598

The increase is mainly due to the increase in trade payables and remuneration and social security, as a result of Lotus Bakeries' internal growth, together with the acquisitions which took place in 2015 (see note 4).

Other liabilities have increased mainly due to the purchase price remaining to be paid for the acquisition of Lotus Korea, which is conditional on future results. Further details are given in note 4.

23. Personnel costs

IN THOUSANDS OF EUR	2015	2014
Salaries and wages	57,060	51,896
Social security contributions	12,955	11,922
Contributions for company pension plans with fixed contribution	2,836	2,752
Other personnel costs	15,676	12,318
Total personnel costs	88,527	78,888
Average number of members of personnel	1,285	1,227
Number of members of personnel as at the end of the year	1,339	1,221

The other personnel costs include among other things the costs of temporary staff, training costs and compensation for directors.

Personnel costs increased in 2015 compared with 2014 due to the acquisitions in 2015 (see note 4) and the higher production volumes, which were partially offset by further operational efficiencies resulting from the investment programs of past years.

24. Share-based payments

Stock option plans

The stock option plans ratified by the Board of Directors of February 2005 stipulate that, options were granted each book year to executives and senior management, based on category, results and evaluation.

One option gives the holder the right to purchase one normal Lotus Bakeries share at the fixed exercise price. The exercise price is equal to the average closing stock market price of the underlying share during the thirty stock market days prior to offering date. The standing options have a term of five years. After the exercise period, the options are no longer valid. The exercise period of the options granted in 2007 has been extended by five years under the terms of the Economic Recovery Act ('Herstelwet'). To retain their exercise rights, option holders must remain attached to Lotus Bakeries or an Affiliated Company as an employee or executive director. These rights remain in their entirety in the event of pension retirement, early pension retirement, invalidity or death. Options are exercised via equity.

In 2015, 3,562 share options were granted to and also accepted by Lotus Bakeries employees. In 2014, 6,160 share options were granted to and accepted by Lotus Bakeries employees.

Warrant plan

In 2007, a warrant plan was issued for executives and senior management, with a term of seven years. Each warrant entitles the warrant holder to subscribe one Lotus Bakeries share at the established exercise price. This exercise price is equal to the average stock market closing price of the Lotus Bakeries share during the thirty calendar days preceding the date of offering. After the expiry of the exercise period the warrants become worthless. Upon exercise the company will issue shares in favour of the warrant holder.

Warrants are definitively acquired only three years after the date of the offering, viz. 19 July 2010. All warrants that have been allocated become null and void if the employment contract or directorship is terminated before the end of this three-year period, except where the warrant holder takes retirement pension, early retirement pension, or in the event of definitive disability or death. Where the warrant holder's employment contract or directorship ends in the period between the third and

fifth anniversaries of the date of offering, only half of the warrants that have been definitively acquired at that time may be exercised, and the other half of the definitively acquired warrants become null and void and lose all value.

No new warrants were allocated in 2015 and 2014. The warrants run for seven years, with the exercise period of the warrants granted in 2007 extended for five years by the Economic Recovery Act.

The share options and warrants outstanding at the end of 2015 have a weighted average term of two years and eleven months (2014: three years and eight months).

The fair value of the options and warrants is estimated at the time of allotment, using the binomial valuation method. This valuation model is based on the following market data and assumptions: the share price at the time of allotment, the exercise price, the exercise arrangements, the estimated volatility, the dividend expectations and the risk-free interest rate. The fair value of the share options and warrants is charged to the vesting period.

For all allotted and accepted options, a charge of kEUR 479 was recorded in the income statement in 2015 (kEUR 361 in 2014). For share options exercised during 2015, the weighted average share price at exercise date was EUR 1,272.24 (2014: EUR 835.53). For the exercised warrants, the weighted average share price at the exercise date was EUR 1,267.87 (2014: EUR 873.85).

	2015	2014
Number of options and warrants		
Outstanding at 1 January	32,722	39,669
Options granted during the year	3,562	6,160
Options exercised during the year	(3,500)	(4,350)
Options expired during the year	(509)	(857)
Warrants exercised during the year	(8,850)	(7,900)
Outstanding at 31 December	23,425	32,722
Exercisable at 31 December	4,800	15,850
Charge recorded in the income statement (kEUR)	479	361

The weighted average exercise price of options and warrants is as follows:

IN EUR	2015	2014
Outstanding at 1 January	451.14	343.70
Options granted during the year	1,239.03	802.55
Options exercised during the year	322.62	309.18
Options expired during the year	862.56	615.28
Warrants exercised during the year	246.02	246.02
Outstanding at 31 December	658.70	451.14
Exercisable at 31 December	246.03	250.46

Weighted average term of the share options and warrants outstanding at the end of the period.

	2015	2014
Number of years	2	3
Number of months	11	8

ALLOTTED IN		NUMBER ALLOTTED ⁽¹⁾	NUMBER EXERCISED ⁽²⁾	AVAILABLE BALANCE	EXERCISE PRICE	EXERCISE PERIOD	
2007	Options	11,950	11,350	600	232.82	01/01/2011 -	10/05/2017
						15/03/2015 -	31/03/2015
						15/09/2015 -	30/09/2015
						15/03/2016 -	31/03/2016
						15/09/2016 -	30/09/2016
2007	Warranten	43,450	39,300	4,150	246.02	15/03/2017 -	31/03/2017
						15/09/2017 -	30/09/2017
						15/03/2018 -	31/03/2018
						15/09/2018 -	30/09/2018
						15/03/2019 -	31/03/2019
						16/06/2019 -	30/06/2019
2010	Options	2,400	2,400	-	367.72	01/01/2014 -	17/05/2015
2011	Options	800	750	50	405.12	01/01/2015 -	12/05/2016
2011	Options	500	500	-	387.12	18/03/2015 -	29/07/2016
2012	Options	5,198	-	5,198	496.77	01/01/2016 -	10/05/2017
2013	Options	4,188	-	4,188	650.31	01/01/2017 -	13/05/2018
2014	Options	5,736	-	5,736	802.55	01/01/2018 -	08/05/2019
2015	Options	50	-	50	919.92	25/08/2018 -	01/01/2020
2015	Options	3,453	-	3,453	1,243.57	01/01/2019 -	07/05/2020
	Total	77,725	54,300	23,425			

(1) Cumulative number allocated minus cumulative number lapsed.

(2) Cumulative number exercised.

The weighted fair value of the options and assumptions used in applying the option pricing model are as follows:

	2015	2014
Fair value of options granted	130.04	96.08
Share price	1,236.55	819.35
Exercise price	1,239.03	802.55
Expected volatility	18.34%	18.35%
Expected dividends	1.58%	1.82%
Risk-free interest rate	0.18%	0.79%

The volatility measured at the standard deviation is based on daily share prices of Lotus Bakeries over the last three years.

25. Depreciation and amounts written down on (in)tangible assets

IN THOUSANDS OF EUR	2015	2014
Depreciation of intangible assets	659	706
Depreciation of property, plant & equipment	14,260	14,139
Total	14,919	14,845

See notes 5, 7 and 27 concerning tangible assets, intangible assets and non-recurrent operating result.

26. Other operating income and charges

IN THOUSANDS OF EUR	2015	2014
Other costs		
Other taxes	2,166	2,000
Other operating charges	1,400	2,034
Total	3,566	4,034
Other revenues		
Transport charges	(8)	(14)
Fixed assets - own construction	(317)	(564)
Other operating income	(1,723)	(1,464)
Total	(2,048)	(2,042)
Other operating income and charges (net)	1,518	1,992

The other charges are mainly local indirect taxes (property taxes, municipal taxes, etc.), losses on sales of fixed assets and compensation amounts paid.

The other income consists primarily of changes in inventories of finished products, various costs recovered at the time of sale, contributions to the cost of training, and damage compensation payments.

27. Non-recurrent operating result

Grouped under non-recurrent operating result are those operating income items and charges that do not belong to or derive from the recurrent operating activities of the Group. This category includes primarily results from the sale or disposal of fixed assets, any goodwill impairment losses, write-downs or impairment losses on brands as a result of takeovers, provisions and costs for restructuring and takeovers.

The non-recurrent operating result at the end of 2015 amounts to kEUR -1,748 and is mainly due to acquisition costs (Lotus Korea, Natural Balance Foods and Urban Fresh Foods), the amortization of the Wieger Ketelapper brand and the net effect of restructuring in our plants in Belgium and France.

In 2014 the non-recurrent operating result was a loss of kEUR -261, mainly due to the write-down of the Wieger Ketelapper brand related to the acquisition of Koninklijke Peijnenburg.

28. Financial results

IN THOUSANDS OF EUR	2015	2014
Financial charges		
Interest charges	846	850
Exchange rate losses	7,697	4,408
Valuation to the fair value of the financial instruments	(3)	(60)
Other	314	188
Total	8,854	5,386
Financial income		
Interest income	(37)	(18)
Exchange rate gains	(8,033)	(5,381)
Other	(6)	(3)
Total	(8,076)	(5,402)
Financial results	778	(16)

On an annual basis, the Group reports a financial charge of kEUR 778 versus income of kEUR 16 in 2014. The net financial result for 2015 consists almost entirely of interest expenses, which remain stable. The higher charge compared with the previous year is mainly due to positive results on exchange rates in 2014.

For the temporary short-term loans with variable interest rates a two-year interest rate swap was concluded in 2012, maturing in 2014 with a positive income effect of kEUR 57.

29. Income taxes on the results

Nominal tax rose by 33.9%. This is explained by a higher nominal profit before taxation.

IN THOUSANDS OF EUR	2015	2014
Income taxes on the results		
Income taxes on the results of the current year	12,599	11,347
Tax adjustments for previous years	(262)	(88)
Deferred taxation of the current year	4,286	1,156
Total tax charge reported in the income statement	16,623	12,415
Accounting profit before tax	62,238	49,188
Effective tax rate of the year	26.7%	25.2%
Reconciliation between theoretical and effective tax rate		
Results before taxation	62,238	49,188
Theoretical tax rate	33.99%	33.99%
Theoretical income tax expense	21,155	16,719
Effect of different taxation rates in other countries	(2,444)	(2,518)
Decrease in taxable income (Deduction Notional Interest + various tax credits)	(2,409)	(2,586)
Tax adjustments for previous years	(262)	(88)
Taxes on dividend income	200	588
Disallowed items	646	588
Tax free income	(185)	(107)
Tax losses used for which no deferred tax asset has been recorded	(248)	(76)
Change tax rate: effect on prior years	9	(4)
Other	161	(101)
Actual income tax expense	16,623	12,415
Effective tax rate	26.7%	25.2%

The average effective tax rate in 2015 was 26.7% versus 25.2% in 2014. The increase of the effective tax percentage is mainly related to the lower relative importance of various tax deductions following the higher nominal pre-tax profit, and strong growth in countries with a high nominal tax rate.

30. Earnings per share

Earnings per share is calculated by dividing the Group's share in net profit by the weighted average number of outstanding shares over the year (total number of shares - treasury shares).

Diluted earnings per share is calculated by dividing the Group's share in net profit by the weighted average number of outstanding shares over the year, adjusted for the potential dilution of ordinary shares as a result of options and warrants granted under the stock option plan for management (see note 24).

IN THOUSANDS OF EUR	2015	2014
Net result - attributable to:	45,615	36,773
Non-controlling interests	202	(2)
Equity holders of Lotus Bakeries	45,413	36,775
Weighted average number of shares	788,341	778,944
Basic earnings per share (EUR) - attributable to:		
Non-controlling interests	0.26	-
Equity holders of Lotus Bakeries	57.61	47.21
Dilutive effect	14,906	17,476
Weighted average number of shares under option	25,214	32,495
Weighted average number of shares which should be issued at average market rate	(10,308)	(15,019)
Weighted average number of shares after effect of dilution	803,247	796,420
Diluted earnings per share (EUR) - attributable to:		
Non-controlling interests	0.25	-
Equity holders of Lotus Bakeries	56.54	46.18
Total number of shares	811,863	803,013
Earnings per share (EUR) - attributable to:		
Non-controlling interests	0.25	-
Equity holders of Lotus Bakeries	55.94	45.80
Total number of shares less treasury shares	789,858	781,597
Earnings per share (EUR) - attributable to:		
Non-controlling interests	0.26	-
Equity holders of Lotus Bakeries	57.50	47.05

31. Related parties

A list of all Group companies is provided in note 1. Further details of the shareholding structure of Lotus Bakeries NV as of 31 December 2015 are contained in the Corporate Governance Statement in part 1 of the 2015 annual review of Lotus Bakeries.

For information on the remuneration of the CEO and the remuneration of the executive managers (excluding the CEO) in 2015, we refer to the remuneration report included in Part 1 of the 2015 annual review.

Apart from remuneration and transactions between companies included in the scope of consolidation, no significant transactions took place with related parties.

32. Rights and commitments not reflected in the balance sheet

1. Rent

The Group's commitments relate to the leasing of cars in Belgium, France, Germany, the Netherlands, the UK, the United States, the Czech Republic, Sweden, China, Hong Kong, Spain, South Korea and Switzerland, of office space for Sales Offices other than in Belgium, the Netherlands and France and the leasing of warehouse space in the United States and the UK. The lease rental payments are charged to the income statement.

Future rental charges as of 31 December

IN THOUSANDS OF EUR	2015	2014
Less than one year	2,143	1,697
Greater than one year and less than five years	2,984	2,478
More than 5 years	8	5

The annual rent costs of these commitments totalled kEUR 2,375 in 2015 (kEUR 1,934 in 2014). Lease agreements in which a significant portion of the risks and benefits of ownership are retained by the lessor are classified as operating lease agreements. Payments made under operating lease agreements are charged to the income statement on a straight-line basis over the life of the lease agreement.

2. Commitments to acquire tangible fixed assets

As of 31 December 2015, the Group had kEUR 14,425 of commitments (2014: kEUR 2,906) for the purchase of fixed assets.

The main commitments relate to the expansion of capacity at the Lembeke and Courcelles plants, with two extra production lines to be installed at each of these plants.

3. Raw materials contracts

Raw materials purchased but not yet delivered in 2016 and 2017 amounted to kEUR 71,045, as detailed below.

IN THOUSANDS OF EUR	2015	2014
Less than one year	57,435	44,380
Greater than one year and less than five years	13,610	13,105

4. Other rights and commitments

Bank guarantees as of 31 December 2015: kEUR 566 (as of 31 December 2014: kEUR 261).

Lotus Bakeries commits itself not to dispose of, mortgage or pledge any fixed assets without prior consultation with the credit-granting institutions. These assets serve as guarantee for the loans ('full negative pledge').

33. Financial risk management

The Lotus Bakeries Group's greatest market risks are fluctuations in raw material and packaging prices, exchange rates and interest rates. For a description of these risks, please refer to the financial information contained in the report of the Board of Directors in part 1 of the 2015 annual review of Lotus Bakeries.

34. Research and development

External and internal costs of research and development are expensed to the income statement during the year in which they are incurred. For 2015 these costs amounted to kEUR 1,384.

YEAR	EXTERNAL AND INTERNAL COSTS OF RESEARCH AND DEVELOPMENT
2015	1,384
2014	1,434
2013	1,128
2012	974
2011	1,120

35. Post balance sheet events

No significant events have occurred after 31 December 2015.

36. Management responsibility statement

We hereby certify that, to the best of our knowledge, the consolidated financial statements for the year ended 31 December 2015, which has been prepared in accordance with the IFRS (International Financial Reporting Standards), gives us a true and fair view of the assets, liabilities, financial position and profit or loss of the company and the undertakings included in the consolidation as a whole, and that the annual report includes a fair review of the important events that have occurred during the year 2015 and of the major transactions with the related parties, and their impact on the consolidated financial statements, together with a description of the principal risks and uncertainties with which the company is confronted.

Lembeke, 13 April 2016

On behalf of the Board of Directors

Jan Boone, CEO

Isabelle Maes, CFO

37. Information about the Statutory Auditor, its remuneration and additional services rendered

The company's Statutory Auditor is PwC Bedrijfsrevisoren BCVBA, represented by Peter Opsomer.

IN THOUSANDS OF EUR

Audit fee for the Group audit 2015

Lotus Bakeries NV	64
Lotus Bakeries Group	342

Total	406
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Fees for the mandates of PwC Bedrijfsrevisoren	275
Fees for the mandates of persons related to PwC Bedrijfsrevisoren	131

Group's Auditor fees for additional services rendered

Other audit-related fees	3
Tax fees	-
Other non-audit fees	-

Fees for additional services rendered by persons related to PwC Bedrijfsrevisoren

Other audit-related fees	13
Tax fees	370
Other non-audit fees	368

The exceedance of the one to one rule has been approved by the Audit Committee of Lotus Bakeries NV.

CONSOLIDATED AUDITOR'S REPORT

STATUTORY AUDITOR'S REPORT TO THE GENERAL SHAREHOLDERS' MEETING ON THE CONSOLIDATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2015

In accordance with the legal requirements, we report to you on the performance of our mandate of statutory auditor. This report includes our opinion on the consolidated financial statements, as well as the required additional statements. The consolidated financial statements comprise the consolidated balance as at 31 December 2015 and the consolidated statements of income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Report on the consolidated financial statements - Unqualified opinion

We have audited the consolidated financial statements of Lotus Bakeries NV ("the Company") and its subsidiaries (jointly "the Group"), prepared in accordance with International Financial Reporting Standards as adopted by the European Union, and with the legal and regulatory requirements applicable in Belgium. The consolidated accounts of the Group are set forth in the financial supplement to the Annual Review and Annual Review as such. The total of the consolidated balance amounts to EUR'000 571,221 and the consolidated statement of income shows a profit for the year, Group share, of EUR'000 45,413.

Board of directors' responsibility for the preparation of the consolidated financial statements

The board of directors is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards as adopted by the European Union, and with the legal and regulatory requirements applicable in Belgium, and for such internal control as the board of directors determine, is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Statutory auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (ISAs). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the statutory auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the statutory auditor considers internal control relevant to the group's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the board of directors, as well as evaluating the overall presentation of the consolidated financial statements.

We have obtained from the board of directors and the company's officials the explanations and information necessary for performing our audit.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Unqualified Opinion

In our opinion, the consolidated financial statements give a true and fair view of the group's net equity and consolidated financial position as at 31 December 2015 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union, and with the legal and regulatory requirements applicable in Belgium.

Report on other legal and regulatory requirements

The board of directors is responsible for the preparation and the content of the directors' report on the consolidated financial statements.

In the context of our mandate and in accordance with the Belgian standard which is complementary to the International Standards on Auditing (ISAs) as applicable in Belgium, our responsibility is to verify, in all material respects, compliance with certain legal and regulatory requirements. On this basis, we provide the following additional statement which does not impact our opinion on the consolidated financial statements:

- The directors' report on the consolidated financial statements includes the information required by law, is consistent with the consolidated financial statements and does not present any material inconsistencies with the information that we became aware of during the performance of our mandate.

Ghent, 12 April 2016

The Statutory Auditor
PwC Bedrijfsrevisoren bcvba
Represented by

Peter Opsomer (*)
Bedrijfsrevisor

(*) Peter Opsomer BVBA
Board Member, represented by its fixed representative, Peter Opsomer

ABRIDGED FIVE-YEAR FINANCIAL SUMMARY

Consolidated balance sheet

IN THOUSANDS OF EUR	31-12-2015	31-12-2014	31-12-2013	31-12-2012	31-12-2011
NON CURRENT ASSETS	442,884	263,881	262,729	214,154	184,861
Property, plant and equipment	139,377	137,569	136,489	109,064	95,052
Goodwill	93,229	46,135	46,517	25,960	25,710
Intangible assets	107,901	74,674	75,744	76,248	61,859
Investment in other companies	96,244	22	27	32	32
Deferred tax assets	5,889	5,275	3,859	2,691	2,045
Other non current assets	244	206	93	159	163
CURRENT ASSETS	128,337	73,108	71,375	56,461	53,025
Inventories	35,659	17,898	16,665	14,917	14,285
Trade receivables	56,143	38,804	36,036	29,751	26,305
Cash and cash equivalents	18,547	11,855	11,933	6,452	7,369
TOTAL ASSETS	571,221	336,989	334,104	270,615	237,886
EQUITY	217,525	200,629	171,375	145,206	126,760
NON-CURRENT LIABILITIES	169,242	39,506	43,984	34,041	41,312
Interest-bearing loans and borrowings	97,000	325	7,925	-	6,632
Deferred tax liabilities	44,607	34,905	32,687	30,323	29,187
Other non-current liabilities	22,815	57	5	5	9
CURRENT LIABILITIES	184,454	96,854	118,745	91,368	69,814
Interest-bearing loans and borrowings	99,086	41,144	62,337	41,675	19,474
Trade payables	42,498	33,309	34,249	30,886	29,430
Employee benefit expenses and social security	18,336	12,357	12,525	10,792	10,690
TOTAL EQUITY AND LIABILITIES	571,221	336,989	334,104	270,615	237,886

Consolidated income statement

IN THOUSANDS OF EUR	2015	2014	2013	2012	2011
TURNOVER	411,576	347,890	332,319	288,455	275,598
RECURRENT OPERATING RESULT (REBIT)	64,764	49,433	41,371	36,680	36,363
Non-recurrent operating result	(1,748)	(261)	(3,655)	(1,953)	(2,695)
OPERATING RESULT (EBIT)	63,016	49,172	37,716	34,727	33,668
Financial result	(778)	16	(1,740)	(1,569)	(688)
PROFIT FOR THE YEAR BEFORE TAXES	62,238	49,188	35,976	33,158	32,980
Taxes	(16,623)	(12,415)	(8,057)	(7,408)	(9,165)
RESULT AFTER TAXES	45,615	36,773	27,919	25,750	23,815
NET RESULT - attributable to:	45,615	36,773	27,919	25,750	23,815
Non-controlling interests	202	(2)	(1)	13	13
Equity holders of Lotus Bakeries	45,413	36,775	27,920	25,737	23,802

ABRIDGED STATUTORY FINANCIAL STATEMENTS OF LOTUS BAKERIES NV

Balance sheet after appropriation of profit

ASSETS IN THOUSANDS OF EUR	31-12-2015	31-12-2014
Fixed Assets	376,225	267,382
II. Intangible assets	10,478	11,974
IV. Financial assets	365,747	255,408
A. Affiliated enterprises	365,747	255,408
1. Participating interests	365,747	255,408
Current Assets	24,537	18,645
VII. Amounts receivable within one year	10,515	9,207
A. Trade debtors	10,117	8,426
B. Other amounts receivable	398	781
VIII. Current investments	13,677	9,419
A. Own shares	13,677	9,419
IX. Cash at bank and in hand	334	19
X. Deferred charges and accrued income	11	-
TOTAL ASSETS	400,762	286,027

LIABILITIES IN THOUSANDS OF EUR	31-12-2015	31-12-2014
Capital and reserves	69,237	67,136
I. Capital	3,573	3,534
A. Issued capital	3,573	3,534
II. Share premium account	11,794	9,656
IV. Reserves	53,870	53,946
A. Legal reserve	357	353
B. Reserves not available for distribution	13,749	9,491
1. Own shares	13,677	9,419
2. Other	72	72
C. Untaxed reserves	545	545
D. Reserves available for distribution	39,219	43,557
Amounts payable	331,525	218,891
VIII. Amounts payable after more than one year	107,168	46,415
A. Financial debts	98,140	37,518
4. Credit institutions		
5. Other loans	98,140	37,518
D. Other debts	9,028	8,897
IX. Amounts payable within one year	223,846	172,285
A. Current portion of amounts payable after more than one year	1,268	38,450
B. Financial debts	204,492	116,494
2. Other loans	204,492	116,494
C. Trade debts	6,371	7,027
1. Suppliers	6,371	7,027
E. Taxes, remuneration and social security	13	56
1. Taxes	13	56
F. Other amounts payable	11,702	10,258
X. Accrued charges and deferred income	511	191
TOTAL LIABILITIES	400,762	286,027

Not-consolidated income statement

IN THOUSANDS OF EUR	2015	2014
I. Operating income	10,078	8,425
D. Other operating income	10,078	8,425
II. Operating charges	(5,946)	(5,521)
B. Services and other goods	4,407	4,002
D. Depreciation of and other amounts written off formation expenses, intangible and tangible fixed assets	1,497	1,497
G. Other operating charges	42	22
III. Operating profit	4,132	2,904
IV. Financial income	11,917	13,422
A. Income from financial fixed assets	11,749	13,115
B. Income from current assets	-	3
C. Other financial income	168	304
V. Financial charges	(3,258)	(4,311)
A. Interest and other debt charges	3,062	4,161
C. Other financial charges	196	150
VI. Profit on ordinary activities before taxes	12,791	12,015
VIII. Extraordinary charges	(1,122)	-
D. Loss on disposal of financial fixed assets	1,018	-
E. Other extraordinary charges	104	-
IX. Profit for the year before taxes	11,669	12,015
X. Income taxes	39	(50)
A. Income taxes	14	50
B. Adjustment of income taxes and write-back of tax provisions	(53)	-
XI. Profit for the year	11,708	11,965
XIII. Profit for the year available for appropriation	11,708	11,965

Appropriation account

IN THOUSANDS OF EUR	2015	2014
A. Profit to be appropriated	11,708	11,965
1. Profit for the year available for appropriation	11,708	11,965
B. Transfers from capital and reserves	81	-
2. To reserve	81	-
C. Transfer to capital and reserves	(4)	(1,422)
2. To legal reserve	4	4
3. To other reserves	-	1,418
F. Distribution of profit	(11,785)	(10,543)
1. Dividends	11,535	10,293
2. Directors' emoluments	250	250

Extract from the notes

VIII. Statement of capital	2015	2014	2015
	IN THOUSANDS OF EUR	IN THOUSANDS OF EUR	NUMBER OF SHARES
A. Capital			
1. Issued capital			
At the end of the preceding year	3,534	3,499	
At the end of the year	3,573	3,534	
2. Structure of the capital			
2.1. Different categories of shares			
Ordinary shares	3,573	3,534	811,863
2.2. Registered shares and bearer shares			
Registered			1,079
Bearer			-
Dematerialized			810,784
C. Treasury shares held by:			
- Its subsidiaries	-	-	-
E. Amounts of authorized capital, not issued	960	999	

Accounting principles

1. Assets

1.1. Formation expenses

Formation expenses are recorded at cost and depreciated at 100%.

1.2. Intangible fixed assets

Intangible fixed assets are recorded at purchase or transfer price. The amortization percentages applied are:

- brand: 10%
- software: 33%

1.3. Financial fixed assets

Financial fixed assets are valued at acquisition price or contribution value without supplementary costs.

Reductions in value are applied where the estimated value of the financial fixed assets is less than the accounting value and where the loss of value so determined is of a lasting nature in the opinion of the Board of Directors.

The estimated value of the financial fixed assets is determined at the end of the accounting period based on the most recent available balance sheet and on one or more criteria.

Reductions in value are reversed, up to the amount of the previously recorded reductions in value, where the valuation at the closing date of the accounting period concerned significantly exceeds the previous valuation.

1.4. Receivables

The necessary reductions in value are applied to receivables, the collection of which is in doubt.

Receivables are recorded at their nominal value, less any credit notes remaining to be drawn up.

Receivables in foreign currencies are converted at the exchange rate applying on the balance sheet date.

Negative exchange rate differences in non-euro currencies are included in the income statement as in the past.

1.5. Investments and cash at bank and in hand

Treasury shares are valued at purchase price.

Cash at bank and in hand in foreign currency is converted at the exchange rate applying on the balance sheet date.

Both the negative and the positive conversion differences are included in the profit and loss account.

2. Liabilities

2.1. Provisions for liabilities and charges

Provisions are made for all normally foreseeable liabilities and charges.

2.2. Amounts payable within one year

Suppliers

Debts to suppliers are booked at their nominal value.

Debts in foreign currencies are valued at the rate of exchange on the balance date. Exchange rate differences are processed in the same way as for foreign currency receivables.

3. Additional information

The company is part of a VAT unit which was formed within the Group and to which the following companies belong:

- Lotus Bakeries NV
- Lotus Bakeries België NV
- Cremers-Ribert NV
- Interwaffles SA
- Lotus Bakeries Corporate NV
- Biscuiterie Willems BVBA
- B.W.I. BVBA

Consequently, the company is jointly and severally liable for the tax debts of all the above companies.

REGISTERED OFFICE

Lotus Bakeries NV

Gentstraat 1

B-9971 Lembeke

T + 32 9 376 26 11

F + 32 9 376 26 26

www.lotusbakeries.com

Register of legal persons of Ghent,
Enterprise number 0401.030.860

CONTACT

For further information about the data of
the annual review or more information about
the Lotus Bakeries Group, please contact:

Lotus Bakeries NV

Corporate Secretary

Gentstraat 1

B-9971 Lembeke

T + 32 9 376 26 11

F + 32 9 376 26 26

info@lotusbakeries.com

Concept and realisation
Focus Advertising and Lotus Bakeries
www.focus-advertising.be



